

POLICY CENTER FOR THE NEW SOUTH

# ACTIVITY REPORT 2020

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# INTRODUCTION

COVID-19 painfully scarred 2020, indiscriminately disrupting the daily lives of people around the world. It exposed both our frailties and fractures and tested our endurance and humanity. Ultimately, it triggered profound reconsideration of our perceptions, certainties, and convictions, and brought to light unsuspected potential for adaptation, inventiveness, and solidarity in all of us.

As a part of Moroccan society, deeply permeated by its African identity, and aware of the South's expectations, the Policy Center for the New South felt compelled to take part in this ordeal, acclimatize to it, and become active in the discussion, in order to understand and analyze events and envisage potential public policy options.

Hence, we were all forced to renounce daily routines, to live, communicate, and work remotely and behind masks. Yet, despite these new constraints, we at the Policy Center, thanks to a dedicated and passionate team of people, were able to continue normal activities and broaden the scope of our written and audiovisual production to include pandemic management and its socio-economic

impacts, and other social, economic, and strategic issues beyond the health crisis facing Morocco, Africa and the world.

The Center therefore focused on staying abreast of the pandemic and addressing its socio-economic impacts and fallout, its geostrategic complications, and likely scenarios for successful post-COVID recovery and management.

However, the priority interest in the pandemic did not overshadow our focus on economic and geostrategic issues facing Morocco and Africa, including developments in the areas of employment, food security, migration, and mobility, security in the Sahel and the Horn of Africa, interference in Africa and the Middle East by emerging and established powers, and global governance reform, particularly that of the United Nations, which celebrated its 75th anniversary in 2020.

Our flagship activities continued, including the 9th Atlantic Dialogues, the Annual African Peace and Security Conference (APSACO), and the Strategic Dialogues, which were held online and attracted tens of thousands of participants from over 160 countries.

The establishment on the agenda of "PCNS Tuesdays", an audiovisual weekly program on current affairs, with already 24 issues to date, was a major novelty of 2020. The other novelty was the partnership between the Policy Center for the New South, J-PAL and Evidence for Policy Design (EPoD) at the Harvard Kennedy School with the Millennium Challenge Account (MCA) to establish the Morocco Employment Lab to strengthen Moroccan scientific assessment capacity and data utilization in development of employment and labor market policies. Other ongoing communication initiatives to support the Center's interaction with the general public will be finalized in 2021.

With everyone's support and assistance, the Center's website attracted close to 530,000 visitors from 175 countries in 2020, compared to 200,000 in 2019, a 160% increase in traffic.

Online audio-visual media generated over 275,000 views in 2020, up 175% from around 100,000 views in 2019. Together, we will continue to produce, adapt, and innovate with the same resolve and openness, for the benefit of Morocco and Africa.

In closing, I convey my sympathy to those who have suffered the loss of loved ones and hope that 2021 will be a year of rebirth and return to freedom and normalcy. Last but not least, I must express my gratitude to our partners for continuing to stand loyally beside us, and to all our team members, each according to their function and sphere of expertise, who have spent countless hours contributing to our common good: the Policy Center for the New South.

KARIM EL AYNAOUI  
Executive President



## IN SUM

### THE POLICY CENTER FOR THE NEW SOUTH IN A NUTSHELL

The Policy Center is a Moroccan think tank that aims to contribute to knowledge sharing and to the enrichment of reflection related to the main issues underlying the economy and international relations, considered essential to the economic and social development of Morocco, and more broadly of the African continent.

To this end, our think tank relies on independent research, provided by a network of partners and senior fellows, invested in the search for solutions, essentially focused on the spirit of public good around platforms of exchange and open and inclusive debates.

The Policy Center intends to be an incubator of ideas and a proactive source of forward thinking, with various proposals of actions and measures for public policy in Morocco. It is also committed to promoting international cooperation for the development of Southern Hemisphere countries.



## OUR AREAS OF REFLECTION



### International Relations

This area covers key international geopolitical challenges, including defense, security, and power dynamics, with a particular focus on Africa. More specifically, it addresses the geostrategic positioning of Morocco.



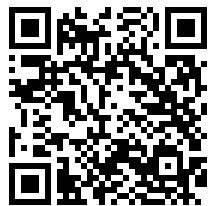
### Economy

This line of research combines studies on longer-term challenges, such as structural transformation and competitiveness, with those covering macroeconomic policies at the national, regional and continental levels. It also provides broad public policy assessments.

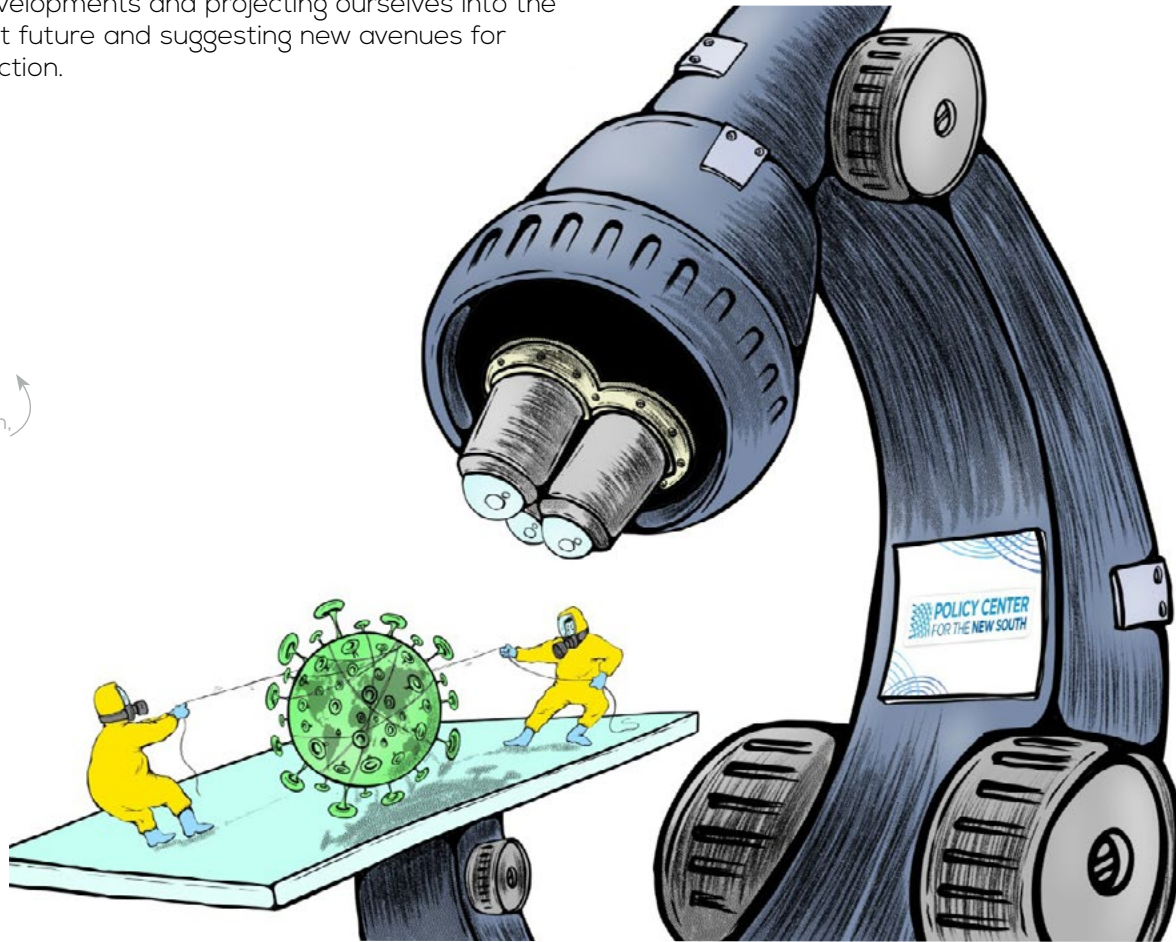
# COVID-19 PROGRAM

2020 brought about a range of challenges of unprecedented magnitude. The global health crisis triggered a cascade of massive consequences, of which the world is still gradually taking stock. Economies endured severe shocks, national and international solidarities were put to the test and global equilibria shifted in ways, the effects of which remain to be seen. This fallout will be felt differently, perhaps more intensely by societies across Africa and the global South. Greater geopolitical rivalries further complicated a very grim picture, injecting added unpredictability and instability into a complicated global landscape. The successive ups and downs compounded each other as well as the sudden global economic contraction.

True to its calling and mandate, in 2020, the Policy Center for the New South, operating through its teams, rallied to inform public policy and deliberation whilst always embracing the point of view of the South. Studies of the pandemic's effects attempting to identify the economic and geopolitical implications of COVID-19, topped the list of analyses produced. From this perspective, the Policy Center chose to design a COVID-19 Program revolving around an analysis of pandemic impact on the South. In all assessments, projections and recommendations produced, we sought to identify structural trends and major paradigm shift and highlight main areas of strength, while detailing most recent developments and projecting ourselves into the near and distant future and suggesting new avenues for action and reflection.

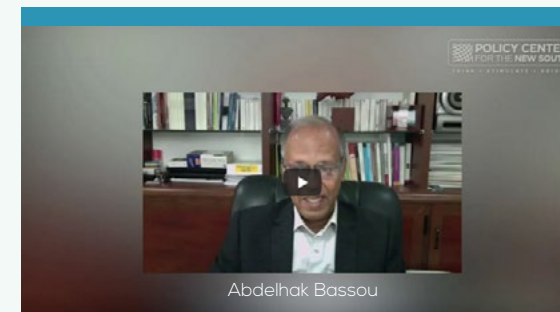


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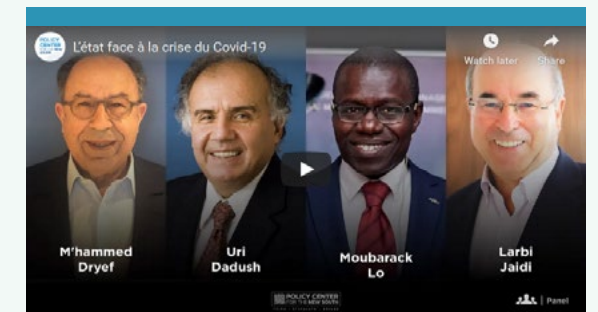


## COVID-19 Program – Multimedia

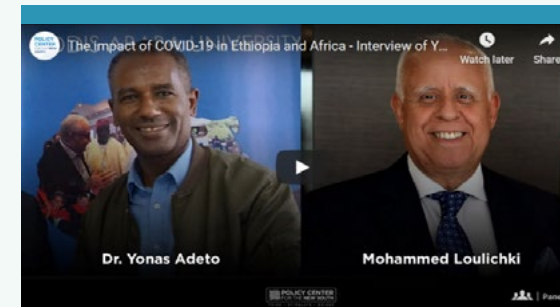
Along with printed publications, our experts expanded communication and exchange channels to boost production during these unique times, using audio-visual media, including videos, interviews, and podcasts, all of which are available on our website.



Résilience de l'Afrique : cas du COVID-19



L'état face à la crise du COVID-19



L'Afrique face au COVID-19



Le Burkina Faso face au COVID-19



L'avenir de l'Union Européenne dans l'ère  
post COVID-19



Les marchés des matières premières post  
COVID-19



# A FEW KEY FIGURES



## THE POLICY CENTER IS



68

Employees



44

Senior Fellows



30

Researchers



04

Languages spoken  
on average by our  
researchers



## ANALYSES AND DEBATES



396

Publications &  
Opinions



40

Events



20+

International conference  
participations



47

Partners



## MEDIA RECOGNITION



1200+

Press references



738

Press articles quoting  
our researchers

## WEBINARS



74

Organized Webinars

84 participations to  
Webinars organized by other  
Think Tanks



## COMMUNITY



13K+

Subscribers to our  
newsletter



47K+

Members of our social  
network community



206

Interviews



500K+

Unique website views

# ANNUAL EVENTS

Special editions for a special year:  
The Policy Center goes digital, **2 major conferences**  
and **1 forum**



## AD TALKS

Unlocking the South Atlantic  
in the Global Geopolitical  
Debate



## APSACO TALKS

Strengthening the role  
of the African Union in  
peacekeeping in Africa

## 4X4 THINK TANK DIRECTORS FORUM

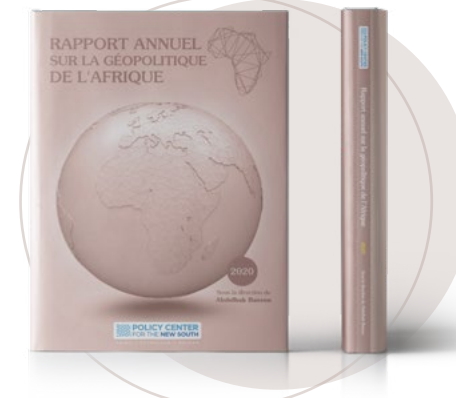
Identifying areas of cooperation  
between Africa and Europe  
**In partnership with the French Institute  
for International Relations (Ifri)**

The Policy Center produces **4 annual reports covering:**



## THE ECONOMY OF AFRICA

The Annual Report on the Economy of Africa, in its second edition, is published under the editorial direction of Senior Fellow Larabi Jaïdi.



## THE GEOPOLITICS OF AFRICA

The "Annual Report on the Geopolitics of Africa" is produced by the Policy Center for the New South's Department of International Relations and Geopolitics, under the editorial direction of Senior Fellow Abdelhak Bassou, and in collaboration with prominent African researchers and scholars.



## ATLANTIC ECONOMIC AND GEOPOLITICAL TRENDS

The Atlantic Currents Report is the flagship publication of the Atlantic Dialogues conference hosted by the Policy Center for the New South. Published annually under the editorial direction of Bouchra Rahmouni, Director of Research, Partnerships and Events. The report outlines conference themes. The seventh edition entitled "The COVID-19 Crisis as seen from the South Atlantic", echoes this year's special edition of the Atlantic Dialogues.



## ARCADIA

The Arcadia Report is written by international experts under the direction of Philippe Chalmin, Professor at Paris Dauphine University and Yves Jégourel, University lecturer from Bordeaux and Senior Fellow at Policy Center for the New South. The Arcadia report is part of a collaboration between CycloPe and the Policy Center for the New South.



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# OUR PUBLICATIONS



Our **publications** are scheduled on a weekly basis around **editorial meetings** that bring together researchers, fellows and the research promotion team. **Current events**, along with Center **research programs** and the **editorial line**, guide the themes and **formats** of our publications.

**209** research publications and **187** opinion pieces were published in **2020**.

**209** Research Publications



**118**

Policy Briefs



**46**

Policy Papers



**18**

Research Papers



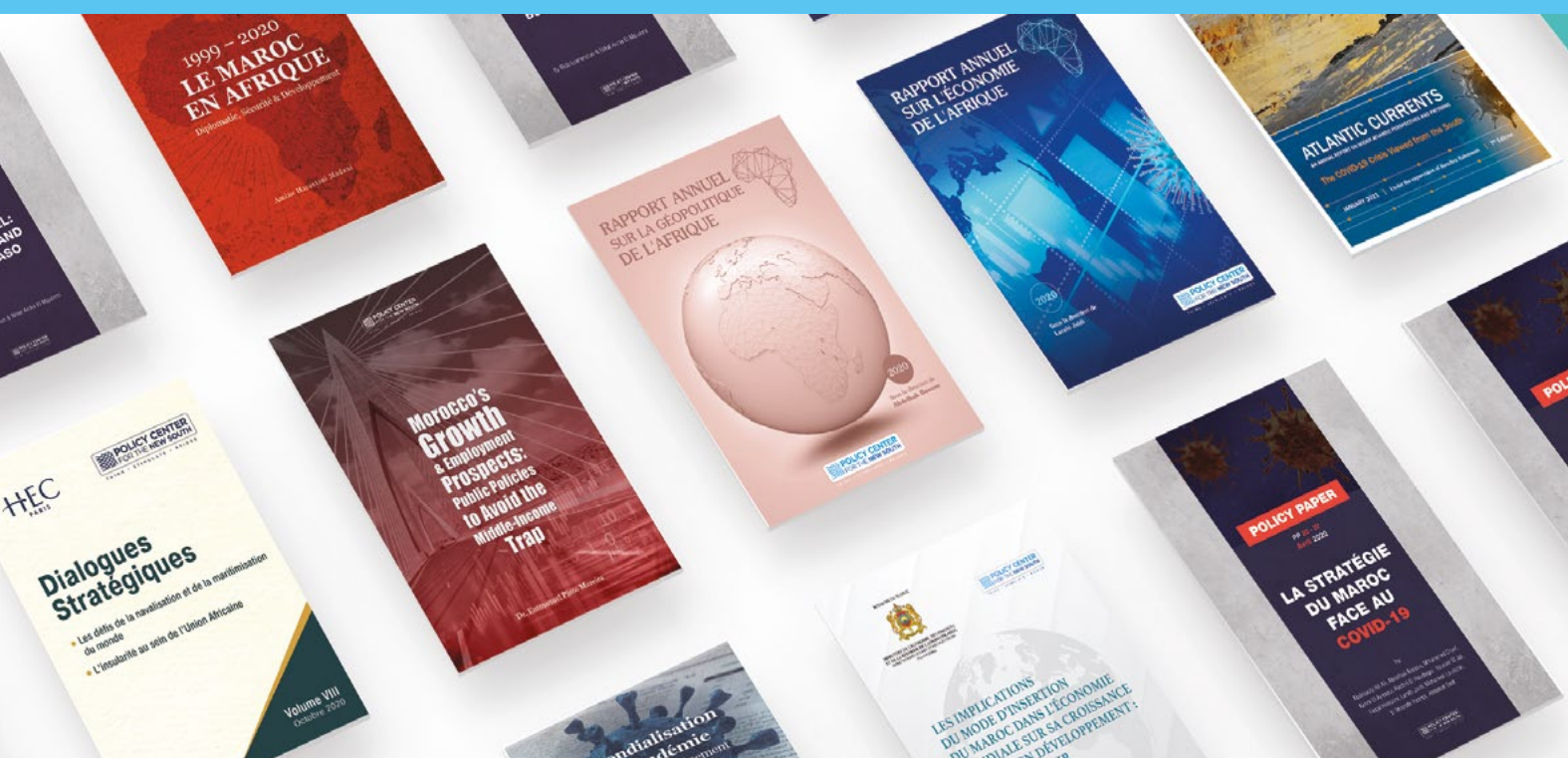
**17**

Books & Reports



**10**

Special Issues in an Academic Journal



## TOP 10 Publications

**COVID-19 was not only at the center of our lives in 2020, it was also at the center of our most widely read publications. Here are our top 10 publications for 2020.**

- 1** The Impact of COVID-19 on Tourism, Paola Maniga.
- 2** Impact of COVID-19 on Kenya's Economic Development, Sahil S.R. Shah.
- 3** The Impact of Coronavirus on the Global Economy, Otaviano Canuto.
- 4** Rationalising Fear: The Novel Coronavirus in Times of Globalization, Salma Daoudi.
- 5** **La Stratégie Du Maroc Face Au COVID-19**, Abdelaziz Ait Ali , Abdelhak Bassou , M'hammed Dryef , Karim El Aynaoui , Rachid El Houdaigui , Youssef El Jai , Faïçal Hossaini , Larabi Jaidi, Mohamed Loulichki , El Mostafa Rezrazi , Abdallah Saaf.
- 6** **L'Etat au Révélateur de la COVID-19**, Abdelhak Bassou , Aziz Boucetta , Khalid Chegraoui, Nouzha Chekrouni , Yahya Drissi Daoudi , M'hammed Dryef , Karim El Aynaoui , Rachid El Houdaigui , Amal El Ouassif , Larabi Jaidi , Mohammed Loulichki , El Mostafa Rezrazi , Abdallah Saaf.
- 7** **Comment le Maroc fait-il face à la menace du Coronavirus**, Uri Dadush.
- 8** **L'autonomisation économique des femmes marocaines au temps de la COVID-19 et d'avant : comprendre pour agir**, Aomar Ibourk , Karim El Aynaoui , Tayeb Ghazi.
- 9** **Globalization and the COVID-19 Pandemic: How is Africa's Economy Impacted?** Seleman Yusuph Kitenge.
- 10** **Geo-Politics in the Horn of Africa**, Hisham Aidi.

## Economy – Opinions

## Our Opinions

Opinions (Blogs) provide our experts and researchers with a suitable format to decipher national and international news into short and intelligible texts. In 2020, the Policy Center for the New South's research community devoted a substantial number of Opinions to both the challenges raised by the COVID-19 pandemic as well as the political, economic and social repercussions of the global health crisis.

In these times of economic standstill and acceleration of history, the theme of unconditional universal basic income (for a limited period or an indefinite basis) strongly emerges among matters debated in economic decision-making and academic circles, North and South. In a Blog entitled "[Universal Basic Income: A Response to the Coronavirus Crisis in the North and South](#)", **Larabi Jaïdi** and **Ivan Martin** revisit the analysis of this social protection tool. They argue that a universal basic income program needs to be properly aligned with job and wage creation policies (specifically minimum wage), as well as with other basic social benefits (including education, health, pensions and unemployment insurance). The goal is to ensure that the program optimizes public resource utilization.

The COVID-19 health crisis along with the nerve-wracking issue of climate change and nagging global security situation have produced a new paradigm: major global challenges to be shouldered by all countries, both rich and developing. In a Blog entitled

187  
Opinions

"[Covidonomics: the three phases of a shock](#)", **Mouhamadou Moustapha Ly** examines the different potential phases that global economies will have to grapple with in the wake of the COVID-19 pandemic. The author highlights the importance of strengthening country resilience in the post-crisis period, by means of contextualized integration of the informal sector, consolidating fundamental research at universities and accelerating the digitalization of SMEs.

Morocco chose to close its air, sea and land borders to contain the spread of the COVID-19 pandemic. By ordering strict lockdown measures thereafter, authorities agreed to a partial shutdown of the economy. While these measures were necessary, some now believe that Morocco would benefit from maintaining them once the crisis has passed. In a Blog entitled "[Morocco post-COVID-19: taking a bite out of globalization](#)" **Youssef El Jai** focuses on the issue of opening up trade, arguing that Morocco's strategy of openness in Africa consolidated the country's position as a major continental economic player. Particularly since, according to the author, discussions held under the aegis of the African Union (AU), for the coordination of responses to the pandemic, have demonstrated the importance of multilateral cooperation for the common good.



## International Relations – Opinions

In an opinion piece entitled "[COVID-19: the advent of a divided world](#)", Policy Center researcher **Maha Skah** examines the immediate consequences of the COVID-19 pandemic on major players in international relations and the resulting rebalancing of power dynamics. She notes, in view of US international disengagement and crumbling European solidarity, the pre-eminence of unilateralism and national responses to the current health crisis.

2020 was also a major election year at both global and continental levels. Electoral events, the outcomes of which are likely to impact current health crisis management, are at the center of crucial political, economic and security stakes for the future of countries concerned. In an Opinion piece entitled "[The fall of the opposition and the emergence of new parties: an analysis of Cameroon's legislative and municipal election results](#)", Policy Center researcher **Oussama Tayebi** offers a reading of the February 9, 2020 legislative and municipal election outcomes in Cameroon. The piece emphasizes the impact of this dual political reshaping on the management of the Anglophone crisis as well as on forthcoming elections in the Central African country.

The US presidential election was a highly anticipated political event in 2020, likely to signal a major shift in US foreign policy. Policy Center researcher **Souha**

**Majidi** examines the impact of Joe Biden's election on the future of U.S.-Africa relations in an opinion piece entitled "[What Could President-Elect Joe Biden's African Strategy Be?](#)" The piece provides a list of priorities for the new U.S. administration and identifies measures to help strengthen U.S.-Africa relations.

Migration and mobility issues continue to be central to the dialogue between the African Union (AU) and the European Union (EU). Policy Center researchers monitored key consultations held on these issues in 2020. Policy Center researcher **Amal El Ouassif**, in an opinion piece entitled "[Migration in the Post-Cotonou Agreement's Negotiations: Lessons and Future Perspectives](#)", discusses the differences between Africa, Caribbean and Pacific (ACP) and EU member states on the issue of migration in post-Cotonou Agreement negotiations.

Policy Center researcher **Hamza Mjahed**, in an opinion piece entitled "[The European Union's Pact on Migration and Asylum: Progress or New Setback?](#)" examines the stakes of the European Union's new proposal for a Pact on migration and asylum. He specifically addresses the risks of tension the new strategy based on deterrence could potentially provoke in the immediate EU vicinity as well as with key African partners.



# ECONOMY

2020 will have been the year of uncertainty. The pandemic proved to be a game changer: from world economic paralysis, to unprecedented health and oil shocks and exacerbated geopolitical instability, it will have upset everything in its path. The deployment of stimulus policies will be a key component for any hope of a recovery.

## COVID-19 Program

Our Economists analyzed the global economic impact of COVID-19 in a variety of different publications.

## Economic and social fallout from COVID-19 in Africa

### Sub-Saharan Africa: from the health crisis to the oil shock

The health crisis exacerbated an already difficult economic situation for oil exporting countries of sub-Saharan Africa. Policy Center researcher Rim Berahab, in a Policy Brief entitled "[African Oil Countries Facing COVID-19: Economic Challenges and Ways out of the Stalemate](#)", analyzes the magnitude of the shock wreaked by the pandemic on largely oil-dependent economies (88% for Angola and 76% for Nigeria). Budgeted oil prices in 2020 stood respectively at \$55 and \$57 per barrel and estimated losses in African oil revenues amounted to about \$65 billion, much of which is borne by Nigeria. Furthermore, the health crisis caused other technical spill-over effects on these countries, including the postponement of oil projects, potentially risking an investment shortfall as high as \$10 billion.

### Post COVID-19: which economic policies to adopt?

The COVID-19 crisis revealed the extent to which economies are highly interdependent, vulnerable and incapable of coping with a health shock of this magnitude. This is also true for major world powers. In a Policy Brief entitled "[COVID-19, what repercussions for developing countries?](#)" Policy Center researcher Hamza Saoudi focuses on the economic and social impact of the pandemic on developing countries. He emphasizes that poorer countries in particular lack the sufficient leeway and budgetary capacity to cope with the spread of this virus. Moreover, their already fragile, and in some cases, rudimentary health systems cannot withstand sustained and increasing pressure over extended periods of time.

In a Policy Brief entitled "[African Economies Post COVID-19: Beyond emotion, bold economic policies](#)", Mr. **Mustapha Ly** and **Fahd Azaroual** recommend continued state investment to expedite the closing of the infrastructure gap, a key factor in the continent's economic growth. Employment and employability are also important levers for governments to support the new post-COVID-19 economy.



### COVID-19 Program: Survey on the attitude of Moroccans towards the pandemic

Understanding public attitudes around the Coronavirus pandemic is critical. As part of a survey conducted by the Policy Center using three rounds of polling conducted by IPSOS Morocco in June, July and September 2020, **M'hammed Dreyf** (Senior Fellow at the Policy Center), **Dominique Guillo** (Professor in Behavioral and Social Sciences at the Faculty of Governance, Economic and Social Sciences of the University Mohammed VI Polytechnic) studied the Moroccan population's perception of the COVID-19 pandemic and public policies to curb it. The survey is part of the "Attitudes towards COVID-19" research program, conducted with a consortium of international academic partners (Sciences Po, Harvard Business School and Bocconi University, among others). This program aims to benchmark data collected in 8 European countries, 7 African countries, including Morocco, as well as Brazil, Canada, the United States, Australia and New Zealand.

Analysis of the 3 rounds shows that, by the end of the lockdown, Moroccans expressed confidence in how the epidemic was being managed by medical staff and government institutions (Police and Gendarmerie) and in response measures implemented to deal with it. Moroccan citizens still

displayed relatively limited concerns over national health prospects, but did express concern over the economic impact of the pandemic. Confidence in institutions remained strong over the ensuing period (June to the second half of September 2020). However, doubts over the effectiveness of actions taken and, more broadly, concerns about the future grew as the weeks went by. This development is mirrored in other countries, with the persistence of the pandemic, and its health, economic, psychological and social effects becoming increasingly acute.

### Strengthening the Resilience of Health Systems in Africa: A New Imperative?

In a Policy Brief entitled "[Health Systems in Africa Put to the Test](#)" economist and diplomat **Pierre Jacquemot** focuses on the fragility of African health systems. The author argues that, based on figures, these systems are only achieving 49% of potential functionality. In the same vein, and based on data from the German health system, **Mouhamadou Ly** and **Meriem Oudmane** suggest avenues for strengthening the resilience of African health systems. In a Policy Brief, entitled "[Strengthening the Resilience of Health Systems in Africa: The German Framework](#)", the authors suggest, among other things, increasing per capita health expenditure to at least 10% of GDP per capita in the medium term, strengthening the ratios of hospital beds and health technicians per capita by 2030, and using digital technology to bridge the gap in access to specialist medical consultations.



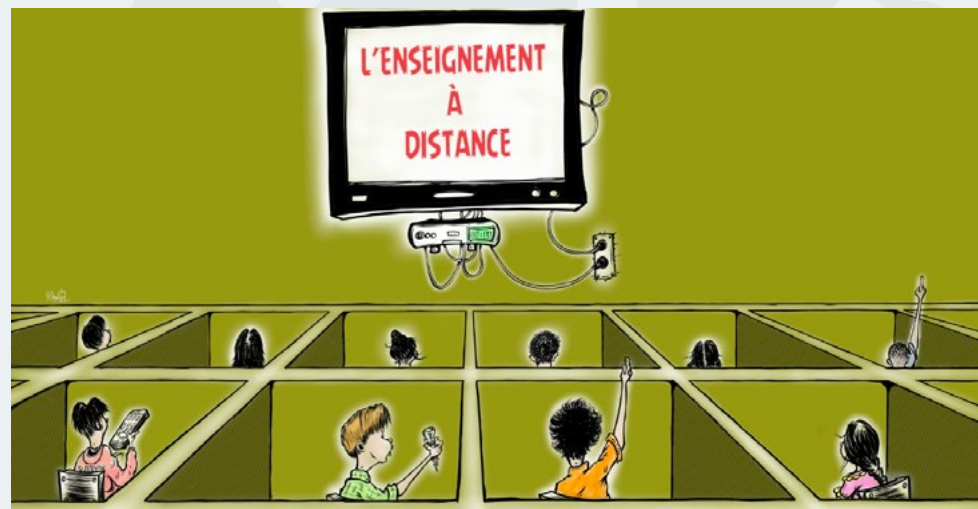
## Coronavirus and Changes in the Workplace: Standards and Practices

The impact of COVID-19 on employment is far-reaching and anxiety runs high among both employees and employers. They are faced with a dilemma pitting their fear of being contaminated in the workplace against their determination to ensure business sustainability (already heavily impacted by the pandemic) and the responsibility of employers for the protection of employees. Over 4 out of 5 of the 3.3 billion people in the global workforce are affected by the total or partial closure of workplaces. In a Policy Brief entitled **"The World of Work in the Age of Coronavirus: Hemorrhaging Jobs and Changing Prospects"**, Senior Fellow **Ibourk Aomar** and researchers **Tayeb Ghazi** and **Badr Mandri** analyze global labor market conditions in the light of the health crisis. Based on International Labor Office (ILO) estimates, the authors demonstrate that job losses are likely to exceed those of the 2008-09 global financial crisis, which increased the pool of the unemployed by 22 million. However, beyond its implications and current responses, the authors point out that the current pandemic provides an opportunity to improve the employment climate, particularly in developing countries. This can be done by removing barriers to the creation of decent jobs, providing better social protections for workers and promoting access to training.

## Food Security under Stress: Impacts, Responses and Legacy Challenges

A number of countries implemented population movement restrictions as containment measures to limit the spread of the virus. In light of these events, in a Policy Brief entitled: **"Ensuring food security during the COVID-19 pandemic: a review of short-term responses in selected countries"**, **Fatima Ezzahra Mengoub** reviews short-term measures deployed by states to mitigate pandemic impact and effects on food security. She deems that governments have implemented a variety of measures to mitigate COVID-19 impact on food security. Furthermore, famine emergency plans remain difficult to roll-out given specific national constraints.

In addition to cyclical and ad-hoc response measures, food security hinges on a number of structural factors. In a Policy Brief entitled **"Food security in the context of COVID-19: the public health challenge - the case of the republic of South Africa"**, **Isabelle Tsakok** shows that a country's food security depends essentially on its health situation. Citing the case of South Africa as an example, the author argues that food security is inextricably linked to a population's access to quality public health infrastructure.



## Impacts of the Health Crisis on the Moroccan Economy: A Preliminary Assessment

On the national level, Policy Center Executive President **Karim El Aynaoui**, and economists **Abdelaaziz Ait Ali**, **Fayçal El Hossaini**, and **Badr Mandri** provide a first detailed assessment of the health crisis' ramifications on Morocco's economy. In a Policy Paper entitled: **"Impacts of COVID-19 on the Moroccan economy: a first assessment"**, the authors point out a severe 7 per cent contraction of economic activity, driven mainly by lockdown measures and a drastic slump in foreign demand. Regional shock dispersion is uneven and denotes a greater exposure of regions where the informal sector is important, public sector participation is low, and tourism and manufacturing activities are predominant. Simulations were conducted subjecting domestic social and macroeconomic equilibria to this recession scenario. At the social level, deep recession has a greater impact on the most vulnerable social classes, tipping some 1 million people across the poverty line and about 900 thousand others below the vulnerability threshold.

At the sectoral level, **Abdelaaziz Ait Ali** devotes a Policy Brief to the analysis of health crisis repercussions on the automotive industry, with particular focus on its impact on the current account. In his Paper, entitled **"The National Automotive Industry in the face of COVID-19: Should we be concerned about its impact on the current account?"** the author argues that despite a 40% decline in turnover for the first half of the year, the net effect of this contraction on foreign currency inflows should not be as severe. And this for two main reasons: the first relates to the sector's heavy dependence on imported inputs, thereby reducing the sector's demand for intermediate goods, and the second relates to the preponderance of foreign ownership in the sector, limiting profit repatriation outflows.



## Distance education in Morocco: Between challenges and opportunities

Education in Morocco, as elsewhere throughout the world, must now embrace distance learning alternatives. Some see this shift as a risk of deepening existing disparities in access, quality and retention. Others are taking advantage of this new experience to pave the way for innovation and the massification of quality education for all. In a Policy Paper entitled **"An online school of the future, equity and quality for all: reflections around a well-designed model"**, **Aomar Ibourk** and **Tayeb Ghazi** analyze four components of the e-learning ecosystem, namely: access and usage conditions, parental involvement in a context of permitted or required autonomy, teacher control and interaction, and the adequacy of interfaces for effective quality teaching.

## Economic and social environment in Africa

### The Effects of Trade Policies on Economic Diversification

Economic diversification is seen as a key issue for national industrial, trade and regional policies. This is also a crucial issue in development policy debates. In a Policy Brief, entitled **"Diversification and the world trading system"**, **Uri Dadush**, **Abdelaaziz Ait Ali**, **Mohammed Al Doghan**, **Muhammad Bhatti**, **Carlos Braga**, **Abdullah Darandary**, **Anabel González** and **Niclas Poitiers** explore how export diversification is impacted by trade policies,



including multilateral regulations, regional trade agreements and national measures. The authors argue that the record on diversification is poor in many developing countries, particularly in Africa, the Middle East, and Latin America. They argue that in order to promote export diversification in these countries and sustain global growth in the long run, the Group of Twenty (G20) must restore the credibility of the rules-based system.

### Monetary Integration in West Africa: Issues and Challenges

In a Policy Brief entitled "[Monetary Integration in West Africa: History, Theory, Policy](#)", Policy Center researcher [Youssef El Jai](#) reviews the theoretical foundations of monetary integration in West Africa and examines the historical trajectory of monetary policy in the region. He notes that proposing the Eco as a single currency for the Economic Community of West African States (ECOWAS) is a new milestone for some countries but a simple adaptation exercise for others. The author explains that the considerations of real convergence, rules-based leadership and geopolitical risk must be addressed prior to launching the union. More importantly, countries need to be clear about desired objectives and work transparently to achieve them.

### Focus on infrastructure financing in Africa

Infrastructure investment gaps in Africa have widened over time. Addressing the mismatch between a "global savings glut" in developed countries and an "investment shortage" in African countries is potentially a win-win solution. A number of risk mitigation tools can be used to facilitate this alignment. In a Policy Brief entitled "[Africa's infrastructure finance](#)" [Mahmoud Arbouch](#), [Otaviano Canuto](#), and [Miguel Vazquez](#) demonstrate that by providing such risk mitigation tools, development institutions and governments

can attract private investment to Africa, thereby closing the infrastructure gap essential to pave the way for continent-wide development.

### Human Security Index

As part of the Human Security Index development project initiated by an African Union (AU) resolution adopted in 2013, the Policy Center for the New South was invited to join a working group of Knowledge Partners at a consultation for the design and quantitative methods of index compilation.

The meeting held in Addis Ababa on March 5 and 6, 2020, produced an action plan, structured as follows:

- Creation of a discussion network on the Human Security Index that includes workshop participants;
- Development of a roadmap;
- Preparation of guidelines on index compilation methodology;
- Organization of a meeting to select pilot countries;
- Presentation of the Human Security Index to the UN Secretariat.

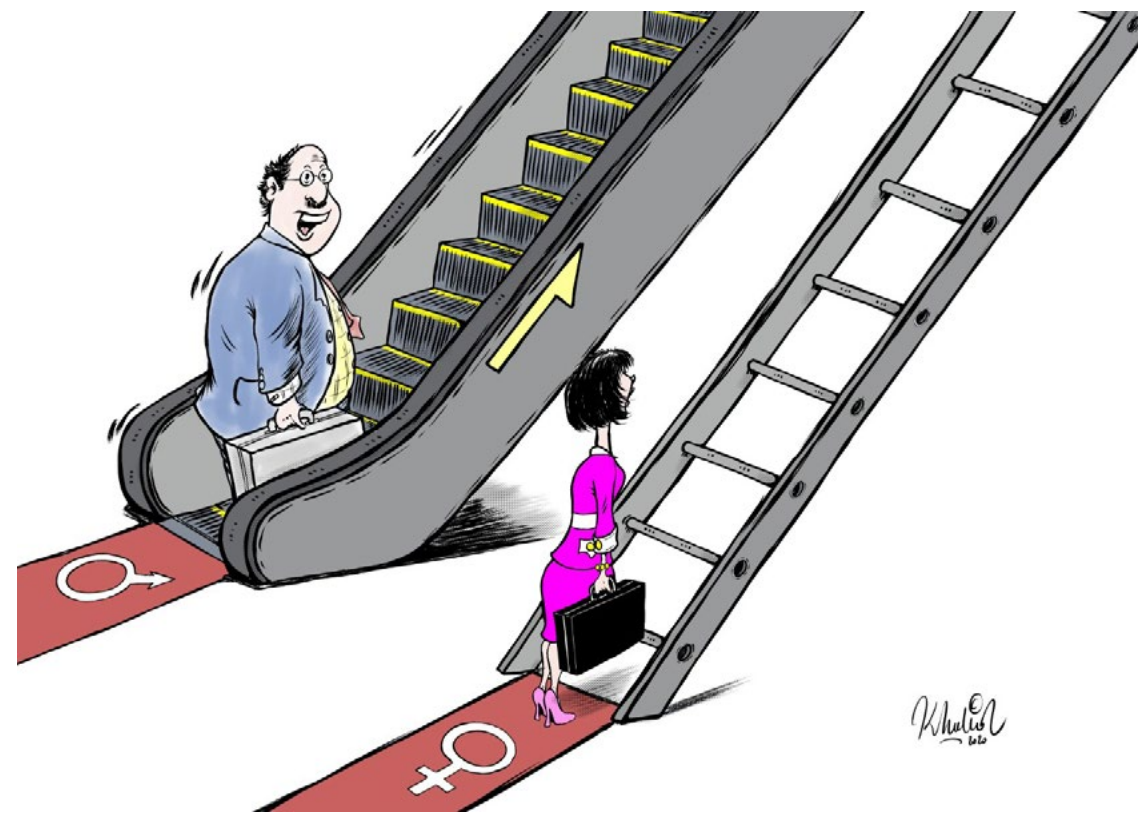


### Migration and Development: Externalities of the Moroccan Diaspora

Domestically, the Moroccan diaspora contributes significantly to Morocco's economic development. Moroccan migrants alleviate the country's chronic unemployment and underemployment problems, transfer remittances, invest in the homeland, and often visit Morocco as tourists. Furthermore, migrants generally maintain close ties to Morocco and indirectly facilitate third-party trade and investment links between Morocco and host countries. In a Policy Brief entitled "[The Moroccan Diaspora and Public Policy](#)" [Mahmoud Arbouch](#) and [Uri Dadush](#) examine the drivers of Moroccan migration and the many ways in which the diaspora impacts the economy. The authors also discuss ways in which Moroccan policymakers can better capitalize on this diaspora while minimizing the negative effects of having large numbers of migrants abroad.

### Women and the Labor Market: Struggles for Women's Emancipation

In a Policy Brief, entitled "[At the Origins of the Women's Question in Morocco, a Reading of Intellectual Debates](#)" Senior Fellow [Larabi Jaïdi](#) focuses on the history of feminist movements in Morocco, explaining that the social status of women is the result of a maturation process mirroring political evolution and transformation of the country's family and community structures, over extended periods of time. However, despite efforts to empower women, women's share of the labor market remains remarkably low, not only in Morocco but also in many African and Arab countries. In a Research Paper entitled: "[Trade & Women's Wage Employment](#)" Senior Fellow [Mina Balamoune-Lutz](#) examines the impact of trade liberalization on women's access to paid employment in the non-agricultural sector. She argues that trade has varying effects on women's participation in paid employment and that these effects are generally non-linear. Hence, according to Balamoune-Lutz, it is interesting to note that findings seem to be consistent with a broader "gender equality paradox across the MENA region".



# INTERNATIONAL RELATIONS

The international agenda was disrupted severely in 2020 because of the uncertainty caused by COVID-19. While it marked the 75th anniversary of the United Nations Organization, 2020 also saw a notable decline in multilateralism.

## COVID-19 Program

Our international relations experts worked to understand the readjustment of international relations in light of the health crisis. They provided us with their analyses of the impact of a pandemic that has not been constrained by borders.

## A World Without Solidarity

In the face of the enormous political and socio-economic challenges brought about by the pandemic, a number of countries chose the path of nationalism and isolationism, to the detriment of international cooperation and solidarity. Setbacks both in securing genuine international support for the U.N. Secretary-General's call for a global ceasefire, and on negotiations on debt relief for developing countries, were key indicators of the propensity of a growing number of countries to act outside multilateral frameworks.

## A Fragmented Multilateral Order in the Face of the Pandemic

As the world faced its most severe public health crisis of the past century, power rivalries continued to undermine international coordination and cooperation. The lack of an effective multilateral approach was indicative of the strong sovereignist trend observed in a number of countries over the past year. Policy Center for the New South Senior Fellow **Mohammed Loulichki** noted in a Policy Paper entitled "The U.N. at 75: Renaissance or Decadence?" what he described as a disturbing setback for multilateralism and a creeping undermining of its most representative institutions in the current crisis. He outlined several obstacles hindering reform of the U.N. framework.



Policy Center for the New South researcher **Salma Daoudi** explored the geopolitical stakes in the race for a COVID-19 vaccine in a Policy Brief entitled "Vaccine Nationalism in the Age of COVID-19: Holding back pandemic control". The paper highlighted the adverse repercussions of vaccine nationalism on global power relations, and identified avenues for reflection on facilitating equitable access to vaccines.

Discussions on the future framework of the Africa-Europe partnership came to a complete standstill because of COVID-19. The pandemic brought to light the need to rewrite the narrative on the partnership and to redefine its objectives. **Nezha Alaoui M'Hammdi**, **Larabi Jaïdi** and **Ivan Martin**, Senior Fellows at the Policy Center, in a Policy Paper entitled "The Africa-Europe Partnership: What Renewal Post COVID-19?" reviewed strategic issues at the heart of Euro-African relations and suggested avenues for reflection on the renewal of the partnership strategy.

A heated clash between China and the United States also marked 2020. The politicization of the pandemic by both powers translated into the weakening of the World Health Organization (WHO), and the withdrawal of its largest contributor amid a health emergency. In a Policy Brief entitled "Sino-American Rivalry: COVID-19 - brake or amplifier depending on player behavior", Policy Center for the New South Senior Fellow **Abdelhak Bassou** explored the outlook for Sino-American rivalry and the amplifying role played by the health crisis in the confrontation.

## Peace and Security in Africa

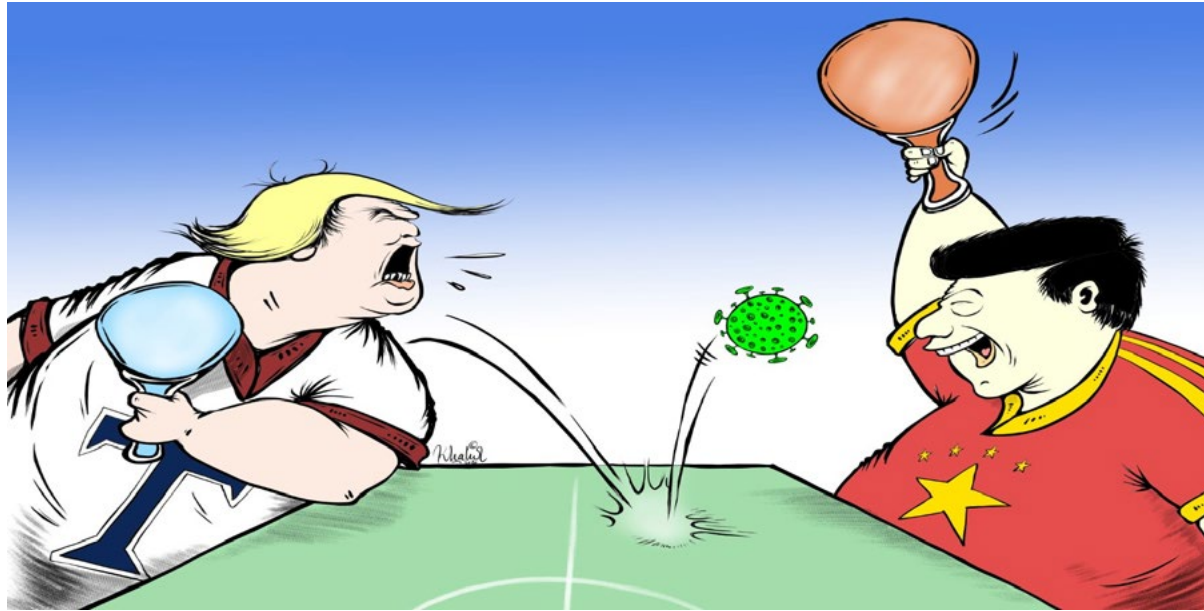
Set under an "Africa without conflicts" theme, 2020 sadly saw a heightened terrorist threat and with the entrenching of a number of armed conflicts across the continent. The deteriorating security situation in the Sahel over the past twelve months, and the emergence of new pockets of tension in other sub-regions, have seriously undermined peace and security on the continent.

In a chapter of the "Annual Report on the Geopolitics of Africa" entitled "Security challenges in the Sahelo-Sahelian zone: the challenge of aligning and coordinating national and international responses", Policy Center for the New South researcher **Youssef Tobi** examined the "Development-Security" paradigm as an approach to curbing the terrorist threat in the Sahel over the long term.



The dispute over the Great Renaissance Dam continues to strain relations between Ethiopia and its northern neighbors. In a Policy Brief entitled "The Egyptian and Ethiopian perspectives on the Grand Ethiopian Renaissance Dam" **Sara Hasnaa Mokaddem** and **Nihal El Mquirmi** cross-referenced Egyptian and Ethiopian perspectives on this dispute, which poses a major threat to the stability of the sub-region.





In a Policy Paper entitled "The Climate Change-Security Nexus: Case-Study of the Lake Chad Basin," **Maha Skah** and **Rida Lyammouri** reviewed the literature on ties between climate change and security risks, examined changes in policy discourse, and introduced a case study from the Chad Basin to demonstrate how climate change interacts with a variety of other factors (including governance, poverty, and migration) to exacerbate insecurity in the region.

## Increased Activism by Outside Powers

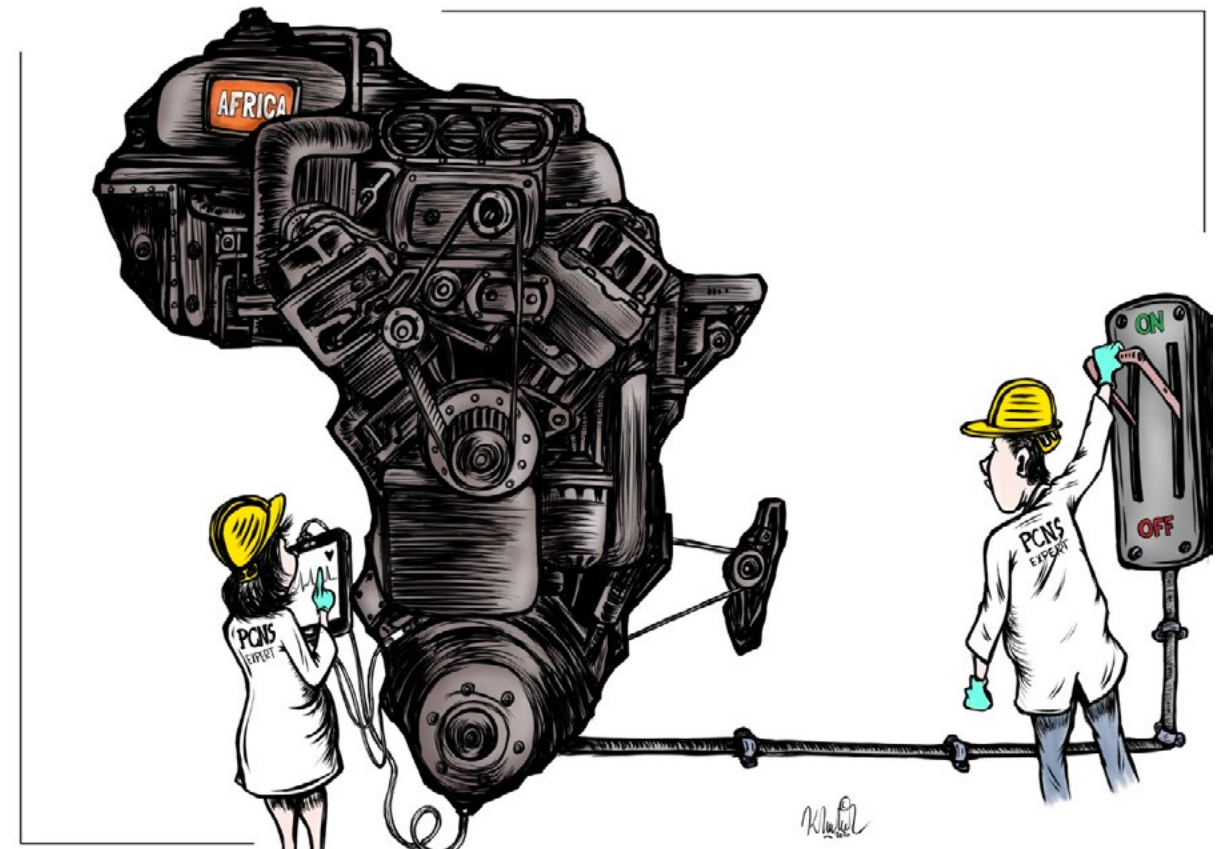
Consistent with recent momentum, Africa continued in 2020 to be an arena for political, economic, and military power struggles. Competition between "traditional" and emerging powers to advance their influence in Africa can be seen in substantial economic partnerships and in occasionally destabilizing security and military involvement in a number of conflict zones. The Policy Center published a number of papers analyzing the different manifestations of this competition and its impact on African countries.

Policy Center for the New South Senior Fellow **Hisham Aidi**, in a Policy Brief entitled "Geo-Politics in the Horn of Africa", examined the implications of the competition in the Horn of Africa between Turkey and Iran on the one hand, and China, the United States and Russia on the other, noting intertwining business interests and ideological and security considerations in this "Grand Game" for influence.

The United Arab Emirates (UAE) also stood out as a major player in the geopolitical reconfiguration of the Horn of Africa. Policy Center Senior Fellow **Jamal Machrouh**, in a Policy Brief entitled "The Strategic Extension of the United Arab Emirates: Determinants, Objectives and some Implications for the Horn of Africa," decoded the UAE's sustained diplomatic and military activism. He examined the main objectives of this outreach strategy, including the rivalry within the Gulf Cooperation Council, the confrontation with Iran, and Tehran's flexing of its maritime muscle.

The diplomatic offensive recently initiated by Russia seeking to return to the international scene, culminating in the first Russia-Africa summit at the end of 2019, is an important indicator of the powers' growing interest in the continent. As co-author of the Policy Brief "Russian Interference in Africa: Disinformation and Mercenaries", **Rida Lyammouri** focused on the different strategies used by Russia to project influence and to differentiate itself from rival powers, in particular by detailing the hybrid aspect of this projection of influence and the unofficial nature of Russia's involvement in numerous conflict theaters throughout the continent.

In another Policy Paper, published in collaboration with the Atlantic Council, entitled "Emerging Powers in Africa: Key Drivers, Differing Interests, and Future Perspectives," **Maha Skah**, **Rida Lyammouri**, and **Khalid Chegraoui** analyzed the international politics and power struggles of emerging powers that are attempting to gain ground in Africa.



# MEDIA FOCUS

In 2020, the Policy Center was mentioned in over 1,200 times in both the national and international press. Our publications were cited in leading international media including **Forbes**, **Jeune Afrique**, **Aljazeera**, **L'Obs**, and in national media including **L'Economiste**, **Telquel**, and **Medias24**. Our researchers appeared in TV programs on international channels **CNN International** and **BFM Business**, and domestic channels **Medi1TV** and **2M**. Our experts also collaborated with international radio stations **France Culture**, **RFI** and **Radio Canada**, as well as national stations **SNRT**, **Atlantic Radio** and **Luxe Radio**.

## jeuneafrique

« Tout comme les enfants de Zahra, une majorité des 7 millions d'élèves marocains sont sous-équipés et ont du mal à suivre un enseignement à distance. Selon une étude du Policy Center for the New South, la moitié des élèves ne disposent pas d'ordinateur portable, de tablette ou de connexion internet. » **Jeune Afrique, Maroc : l'échec de l'enseignement à distance**



المشكل في مالي ليس مشكل ديمقراطي فقط وإنما الحكامة الجيدة لم تسر و ظل الوضع الاقتصادي هزليا رغم المصادر الكبرى لهذه الدولة  
**Aljazeera**,  
مالي.. الانقلاب المنتظر  
Khalid Chegraoui, Senior Fellow du Policy Center for the New South

## Forbes

« Fiscal restriction walls impose limits on the time length of policies of flattening the recession curve,” says Otaviano Canuto, a senior fellow at the Policy Center for the New South» **Forbes, Will Increasing Coronavirus Cases Lead To Even More U.S. Lockdowns?**

## L'OBS

« La situation est dramatique pour les pays dont l'économie dépend de l'or noir. Malgré une légère remontée des prix - proche de 30 dollars le baril aujourd'hui -, la tendance est fragile et sera remise en question si une deuxième vague épidémique se profile. Analyse de Francis Perrin, chercheur associé au Policy Center for the New South » **Le Nouvel Obs, Les stocks de pétrole sont une épée de Damoclès sur le système pétrolier mondial**



« Le cabinet fédéral s'est réuni en urgence pour revoir le budget du [Nigeria]. Ce budget avait été construit sur un baril à 57 dollars, ce qui était alors raisonnable, juge Mouhamadou Ly, économiste au Policy Center for the New South » **Rfi, Plongeon des cours du pétrole: les conséquences en Afrique**

## L'initiative

Journal économique, social et culturel à Montréal

« Des AD Talks [Karim El Aynaoui] retient que Nous sommes un carrefour, et nos choix vont affecter les générations futures, notamment en matière de changement climatique. La gouvernance est essentielle, de même que la solidarité. Le Maroc l'a montré, en levant l'équivalent de 3% de son PIB pour faire face à la pandémie. » **L'initiative international, Plus de 25.000 personnes ont suivi l'édition en ligne des Atlantic Dialogues.**



أكدت مديرة البحث والشراكات والتظاهرات بمركز السياسات من أجل الجنوب الجديد، بشري رحوموني، أن الهجرة توفر فرصاً مفيدة لجميع الأطراف المعنية وقالت إنه في ظل هذه الفترة الاستثنائية المرتبطة بوباء كوفيد 19، يبدو من الضروري إعادة النظر في قضية الهجرة بالنظر لأهميتها واعتماد رؤية إنسانية ومدمجة  
**MAP Express, على سياسة الهجرة بشمال إفريقي**

## TELQUEL

« D'après l'étude intitulée "Zones économiques spéciales : un modèle pour le Moyen-Orient et l'Afrique du Nord" du Policy Center for the New South, les pays de la région MENA ont des besoins clairs en termes de mise à niveau sectorielle, de diversification, d'intégration économique régionale, de développement économique local, d'inclusion économique et de création d'emplois. » **Telquel, L'évolution des zones économiques spéciales sur la bonne voie d'après le Policy Center for the New South**



« La crise actuelle est un moment de vérité pour la mondialisation, et les relations entre l'Europe et l'Afrique. C'est aussi une opportunité de solidarité et de coopération. » **Libération, Tribune par Karim El Aynaoui, Policy Center for the New South, Maroc, Yonas Adeto, Institut d'études pour la paix et la sécurité, Ethiopie, Thomas Gomart, Institut français des relations internationales, France, Paolo Magri, Institut des études politiques internationales, Italie, Greg Mills, Brenthurst Foundation, Afrique du Sud, Karin Von Hippel, Royal United Services Institute for Defence and Security Studies, Londres, Guntram Wolff, Bruegel, Belgique**

## L'ECONOMISTE

« Le Policy Center se positionne aujourd'hui à l'avant-garde de la recherche et de l'analyse prospective sur les implications du Coronavirus en Afrique. » **L'Economiste, Policy Center: Un think tank sur les implications du Coronavirus**



« Le ministère de l'Economie, des finances et de la réforme de l'administration a mis en place plusieurs mesures pour accélérer la transformation digitale, dans le but de poursuivre l'activité économique, faciliter le travail des employés de l'administration publique et garantir aux citoyens l'accès aux différents services”, a déclaré Aziz Ajbilou, secrétaire générale du département des Affaires générales et de la gouvernance au cours de l'émission web hebdomadaire "Les Mardis du PCNS" » **Medias24, Digital : l'accélération induite par le confinement doit se poursuivre (experts)**

## HESPRESS

وذكرت الباحثة نزهة الشقروني في نقاش عبر "الويب" حول موضوع "آثار أزمة كورونا على مقاربة النوع"، من تنظيم مركز السياسات من أجل الجنوب الجديد، الثلاثاء، أن الاقتسام العادل بين الموارد والمسؤوليات يُعتبر مدخلاً "أساسياً لتحقيق المساواة بين الرجل والمرأة  
**Hespress,**  
وزيرة سابقة : مكتسبات المرأة خلال 2011 تواجه أزمة التطبيق

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# STIMULATE

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# ATLANTIC DIALOGUES EMERGING LEADERS

## INTRODUCTION

The Policy Center for the New South fosters intergenerational dialogue and believes in young people as key agents of change and effective decision-making stakeholders.

The Atlantic Dialogues Emerging Leaders (ADELs) program aims to inspire and energize international dialogue and cooperation, and to build bridges between cultures, regions, sectors, and generations. The Policy Center intends to position Atlantic Dialogues Emerging Leaders (ADELs) as current and future leaders.

Program laureates form an active community—a network of emerging leaders from across the Atlantic region and Africa. The Policy Center has so far established a community of 350 program laureates from over 60 countries and diverse backgrounds. These young leaders remain connected to each other and to the Policy Center's activities through research, conference presentations, and high social-impact projects backed by the Policy Center.

With this community, the Policy Center contributes to intergenerational dialogue and to carving out spaces to support exchanges of this type.

Because of COVID-19, the Policy Center for the New South was unable to organize an annual program in 2020, and instead focused on ADEL community activities and the creation of intergenerational spaces and dialogues.

## COVID-19 Program

The ADEL community took part in the COVID-19 research program along with Policy Center staff and experts, through written contributions and participation in webinars and videos developed as part of the program. Program laureates wrote op-eds on topics ranging from the effects of COVID-19 on gender inequality to misinformation, the impact of the virus on development in Kenya, the effects of the pandemic on SMEs and the impact of the pandemic on tourism. Alumni also contributed to short videos produced by the Policy Center on new digital development opportunities and the effects of COVID-19 on economic and social matters. The webinar on the role of civil society in the fight against COVID-19, for example, focused on community members and was attended by three Program Alumni: Wadia Ait Hamza, Aleksandra Chmielewska and Ibraheem Sanusi.

## The ADEL Community Always Connected

With the aim of involving young experts in the Policy Center's debates, ADELs took part in a number of conferences and webinars.

First on the set of the weekly "**PCNS Tuesdays**" program, specifically to discuss current issues of importance to the Moroccan public, including:

- **The effects of COVID-19 on the family** | Jihad Bnimoussa ;
- **Technology in the face of the COVID-19** | Adam Bouhadma ;
- **Solidarity and the Moroccan Social Security Fund** | Touria Benlafqih ;
- **Civil society and public policy** | Chaimae Bourjij.

In June 2020, the Policy Center in partnership with the International Monetary Fund (IMF) held a webinar entitled "**Youth and Covid-19: Employment Challenges in North Africa**". Significantly, the session was moderated by young ADEL laureate Touria Benlafqih, representing young people in the debate.

The Policy Center also hosted a conference in partnership with the Konrad Adenauer

Stiftung (KAS), on "North Africa in Europe-Africa Geopolitics", with a focus on migration and mobility. The Policy Center chose ADEL laureate Silindile Nanzile Mlilo to moderate the session.

The Policy Center also held a series of webinars to mark the 75th anniversary of the United Nations and ADEL community members took part in these exchanges:

- **UN75: The future we want, the UN we need** | Chaimae Bourjij ;
- **The UN : a stronghold of international peace and security** | Leonardo Parraga ;
- **Are development challenges really intractable ? How can the UN play a bigger role in solving them ?** | Ayman Cherkaoui, Ana Paula Baretto, Doreen Mashu, Chidiogo Akunyili ;
- **A shared humanity : The UN's role in the protection of Human Rights** | Jessica Gottsleben.

In 2020, the Policy Center moved its annual conferences online, including **APSACO** and **Atlantic Dialogues**. As part of its mission to foster intergenerational dialogue, the Policy Center involved ADEL community members in the high-level panel discussions of these two flagship webinars.



## APSACO Talks (1 ADEL)

- The Global Peace Index (Workshop) | Omayra Issa.

## AD Talks (19 ADELs)

- The Geography of Discontents in the Global South | Daniela Varela ;
- The Rise of Asia : Lessons Learnt | Mayecor Sar ;
- Health Capacities as a New Power Instrument | Kheston Walkins & Anand Reddi ;
- The Other Pandemic : Systemic Racism in the Times of COVID-19 | Omayra Issa, Alex T. Johnson, Tosin Duratoye & Ana Paula Barreto ;
- States and the Future of Democracy | Thomas Richter ;
- L'état providence dans le grand Sud | Patricia Ahanda & Adil El Madani ;
- Pandemics : Saving Human Lives or the Economy | Nchimunya Hamukoma & Jessica Gottsleben ;
- Covid 19 and International Trade | Andrea Richter Gary ;
- The Role of ICT in the Management of Global Crises | Jessica Berlin, Ana Janaina Nelson & Prince Boadu ;
- The Age of Disinformation | Bushra Ebadi ;
- The Impact of Covid 19 on Energy Markets and Energy Transition | Valeria Aruffo.



Daniela Varela



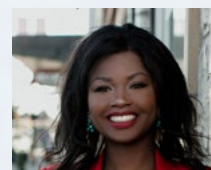
Mayecor Sar



Kheston Walkins



Anand Reddi



Omayra Issa



Alex T. Johnson



Tosin Duratoye



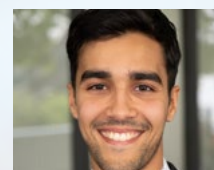
Ana Paula Barreto



Thomas Richter



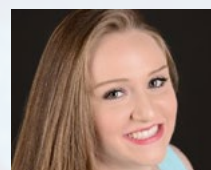
Patricia Ahanda



Adil El Madani



Nchimunya Hamukoma



Jessica Gottsleben



Andrea Richter Gary



Jessica Berlin



Ana Janaina Nelson



Prince Boadu



Bushra Ebadi



Valeria Aruffo

## Contributions and Publications

### Annual Report on the Geopolitics of Africa

As it does every year, the Policy Center sought to include ADEL community members in the 3rd edition of its Annual Report on the Geopolitics of Africa, with the aim of using this publication as an intergenerational forum and encouraging the contribution of young ADEL network experts. Program laureates provided their expertise in the following chapters :

- Central Africa in the age of debunking myths | Eric Ntumba ;
- If you poison the water, you poison the people: toxic injustices exposed by COVID-19 | Chidiogo Akunyili ;
- A bird's eye view of Ghana's implementation of the Women, Peace and Security Agenda | Joana Ama Osei Tutu ;
- Reading the African City: Material Elements of the Urban Form | Mary Jean Nleya ;
- Beyond Institutions : The imperative for a new anti-corruption paradigm in Africa | Njoya Tikum.

### Atlantic Dialogues Emerging Leaders 2019: Program Report

In 2020, for the first time, the Policy Center issued a report covering all key highlights of the previous year's ADEL Program. This report, published in May 2020, is a reference document encompassing different expert and moderator-led sessions that helped promote fruitful discussions in a spirit of sharing with the ADEL 2019 group.

The 2019 edition of the Atlantic Dialogues Emerging Leaders (ADEL) Program hosted 50 young people from over 27 countries of the Atlantic area and Africa. In this edition, the Policy Center held sessions that engaged ADELs in reflection on the state of the world, differing narratives and realities, the power of collective intelligence for policy-making and much more. ADELs also contributed to the production of Program session summaries.



### Atlantic Vision 2025: Building an Atlantic Community - 2<sup>nd</sup> Edition

In December 2019, the Program brought together a group of dynamic young leaders to identify key issues confronting the Atlantic region and how to find common solutions. This report provides a summary of workshop discussions between ADEL 2019 participants. Participants were split into three working groups, each focusing on one aspect of the challenges (economic, political and social) facing the Atlantic region. In the report, published in 2020, ADELs examined two main questions: 1. what are the main issues in the Atlantic basin? 2. What solutions can we find as an Atlantic community?

This exercise prompted participants to take an interest in the future of the region, while exchanging ideas on current issues. It is essential to recall, however, that these issues were discussed in a pre-COVID-19 context. The priorities today are certainly different from what is highlighted in this report.





## High Social Impact Projects

To enhance the role of young people as agents of development, the Policy Center issued a call for projects to the ADEL community in 2018, seeking new and innovative approaches to address local issues. This call for proposals is a natural extension of the Policy Center for the New South's commitment to support the proactive and creative engagement of young leaders in the development of their communities. Successful projects commenced in 2020 and aimed to create impact and bring creative approaches to social, cultural, and environmental change.

- **Girls in Biotech (GIB)** | Prince Boadu ;
- **Light Up Internally Displaced Peoples Camps with Solar** | Michael David Terungwa ;
- **RE-NEW TT** | Teocah Dove ;
- **Oasis Agritech Hackathon** | Touria Benlafqih ;
- **iCAD** | Mbuih Zukane Retruyap ;
- **Secure Farmer** | Oluseyi Oyenuga ;
- **African Futures** | Jessica Berlin.

## ADEL 2020 Portraits

In 2020, the Policy Center published 12 ADEL Program laureate portraits. This portrait series retraces the personal stories and journeys of the emerging leaders of this community. More than just a biography, this journalistic approach captures the successes and sheds light on the roots of network members' leadership skills and their quests to positively impact their communities. Here, we shed light on a few of their singular stories and highlighted the role of young people as major agents of change. All 12 portraits can be found on the Policy Center for the New South website.

# INTERNSHIP PROGRAM

At the Policy Center, we like to think that having an internship program is about training young professionals. Internships shape the future, both of young people and of the organizations they work for. These experiences transfer skills and build valuable relationships, enabling young people starting out in their careers to enter the job market one step ahead of their peers.

To do this successfully, it is imperative to empower trainees by entrusting them with meaningful assignments. Indeed, from the moment they apply to the moment they receive their internship completion certificate, students and young graduates encounter real-life situations. All along the 3-to-6-month internship period, interns undergo a series of tests where accuracy and high standards are fundamental. We strive to enable interns to acquire practical experience and develop the skills they need in the fields of research, event organization, project management, and promotion of our Think Tank's productions and activities.

The Policy Center is committed to providing excellent mentoring to our interns by varying their activities. Research work, event organization support, project management support, are some of the tasks that are entrusted to them. We also actively encourage interns to participate in research seminars, round tables, workshops and discussion groups organized by the Policy Center.

[www.policycenter.ma/jobs-opportunities](http://www.policycenter.ma/jobs-opportunities)



CHERKAOUI Noamane



BARKA Yasmine



NOUISSAR Safaa



AIMARD Joseph



EL AKARI Abbas



MEZZYANE Hiba



ZNAGUI Zineb



ALAOUI Khadija

The background features a dark blue gradient with the word 'BRIDGE' repeated in a large, light blue, sans-serif font. Overlaid on this are several circular icons containing stylized human figures, connected by a network of thin white lines. A faint image of a hand is also visible in the lower right background.

# BRIDGE

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# INTERNATIONAL EVENTS

INTERNATIONAL EVENTS

The Policy Center organized a series of national and international events. These events explored a range of themes in a variety of formats, from Workshops to Summits. Our experts also represented our think tank, attending a number of events held by other organizations.

## EUROPE

### Naples

China's activity in the security domain in Africa and the Middle East

| Organized by NSD-S Hub

| Represented by Rachid El Houdaigui

### Madrid

Spain-Morocco Relations: A Dynamic Relationship in a Complex Neighborhood?

| In partnership with Casa Árabe

### Barcelona

Europe-Maghreb-Africa: geopolitical vision and policy outcomes, Foreign Policy Dialogues

| Organized by the Barcelona Centre for International Affairs CIDOB with the support of the Ministry of Foreign Affairs and Cooperation of Spain

| Represented by Larabi Jaidi, Senior Fellow, Policy Center

### Paris

Directors Forum

| In partnership with IFRI

Le processus de croissance au Maroc: Quelques éléments d'analyse

| In partnership with Centre d'études prospectives et d'informations internationales (CEPII)

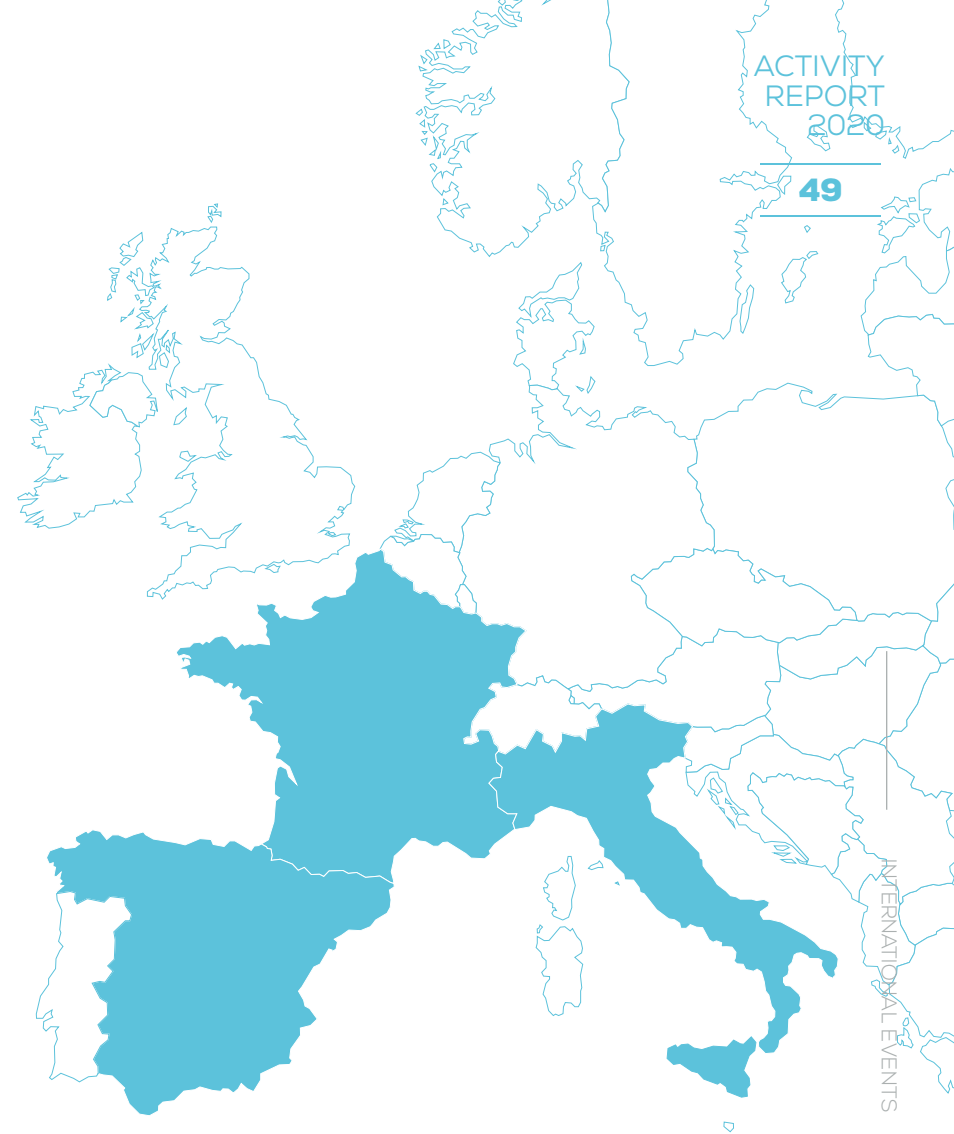
9<sup>ème</sup> édition des Dialogues Stratégiques : La démondialisation

| In partnership with HEC Paris

Forum Horizons Maroc

| Organized by Association des Marocains aux Grandes Ecoles AMGE

| Represented by Zakaria Jouhari, Program Officer, Policy Center



INTERNATIONAL EVENTS

Quels approvisionnements en gaz pour l'Europe ? Le rôle de la Russie et des Etats-Unis

| Organized by Fondation Tuck, Rueil-Malmaison

| Represented by Francis Perrin, Senior Fellow, Policy Center

Conférence-débat sur les pétromonarchies du Golfe

| Organized by Institut Meydane, La Sorbonne

| Represented by Francis Perrin, Senior Fellow, Policy Center

### Dijon

Les grandes évolutions de l'industrie pétrochimique mondiale

| Organized by Fédération de la Plasturgie et des Composites

| Represented by Francis Perrin, Senior Fellow, Policy Center

# AMERICA

## Montevideo

Forum of Integration and Development

| Organized by FONPLATA

| Represented by Otaviano Canuto, Senior Fellow, Policy Center

## Williamsburg

IMF Board Retreat

| Organized by the International Monetary Fund

| Represented by Otaviano Canuto, Senior Fellow, Policy Center

Brazil Business Forum

| Organized by Brazil-Florida Business Council

| Represented by Otaviano Canuto, Senior Fellow, Policy Center

## New York

Economic Perspectives for Brazil in 2020

| Lecture by Otaviano Canuto, Senior Fellow, Policy Center

| Organized by Columbia University

## Washinton DC

Innovation in Brazil

| Organized by George Washington University

| Represented by Otaviano Canuto, Senior Fellow, Policy Center

## Atlanta

Brazilian Economic Outlook

| Organized by BACC-SE

| Represented by Otaviano Canuto, Senior Fellow, Policy Center

## Rio de Janeiro

Workshop FGV-Korea Foundation

| Organized by FGV and Korea Foundation

| Represented by Otaviano Canuto, Senior Fellow, Policy Center

# ASIA

## Riyadh

Inception conference of the T20

| Organized by Think20

| Represented by Uri Dadush, Senior Fellow, Policy Center, and Abdelaziz Ait Ali, Senior Economist, Policy Center

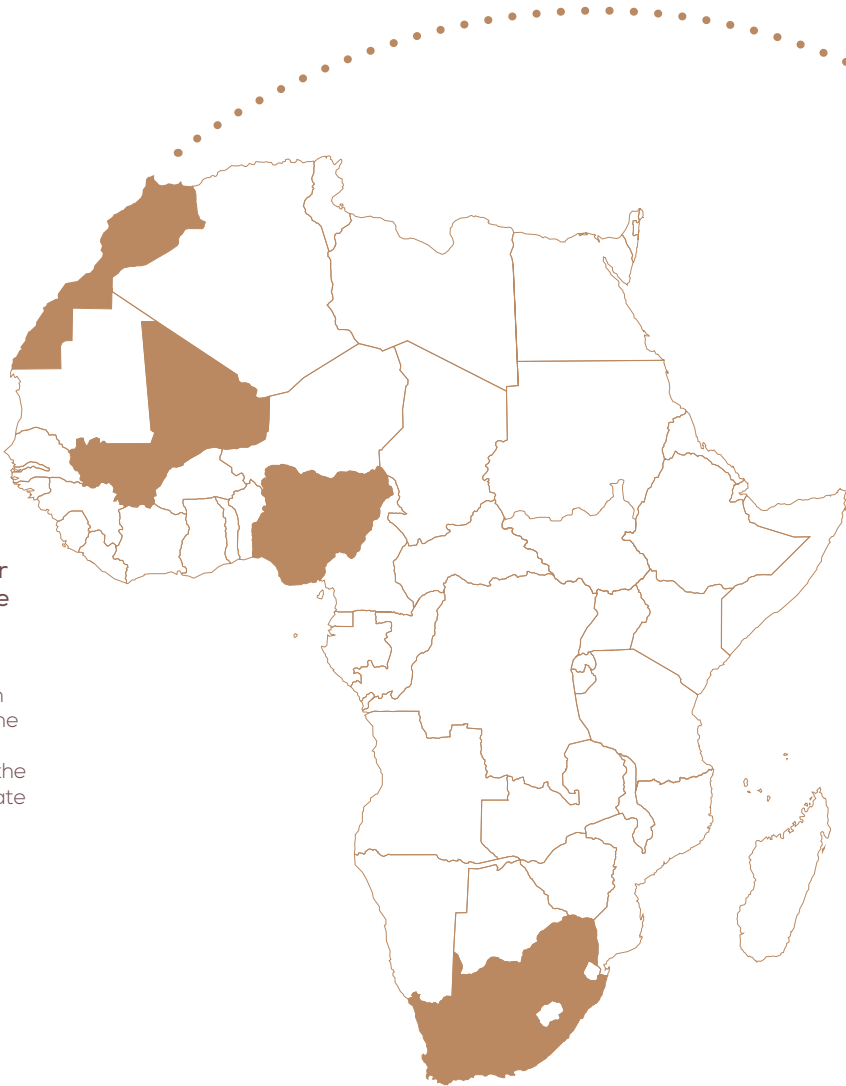
## New Delhi

RAISINA Dialogues

| Organized by Observer Research Foundation in collaboration with the Government of India, Ministry of External Affairs

| Represented by Lilia Rizk, Emerging Leaders Coordinator, Policy Center

# AFRICA



## Abuja

Initiative de l'IJ sur les preuves obtenues sur le champ de bataille : Atelier régional Afrique de l'Ouest

| Organized by Institut international pour la Justice et l'État de droit (IJ), co-organized by the Nigerian Government, Bureau de la lutte contre le terrorisme du Département d'État américain, the United Nations Office on Drugs and Crime (UNODC) and the Counter-Terrorism Committee Executive Directorate (CTED)

| Represented by Abdelhak Bassou, Senior Fellow, Oumnia Boutaleb and Oussama Tayebi, Research Assistants - International Relations, Policy Center

## Bamako

Forum de Bamako | in partnership with la Fondation du Forum de Bamako

Décentralisation et régionalisation : une solution pour les questions de sécurité ;  
Décentralisation et régionalisation : une solution pour les questions de développement,  
Side Event au Forum de Bamako

| In partnership with Fondation du Forum de Bamako

Politique de décentralisation au Maroc :  
régionalisation et déconcentration »

| Organized by the Moroccan embassy in Mali

| Represented by M'hammed Dryef, Senior Fellow, Policy Center

Séminaire «le Mali et le monde arabe : hier, aujourd'hui et demain»

| Organized by the Ministry of Foreign Affairs of the Republic of Mali in partnership with the Moroccan embassy

| Represented by Khalid Chegraoui, Senior Fellow, Policy Center

## Cape Town

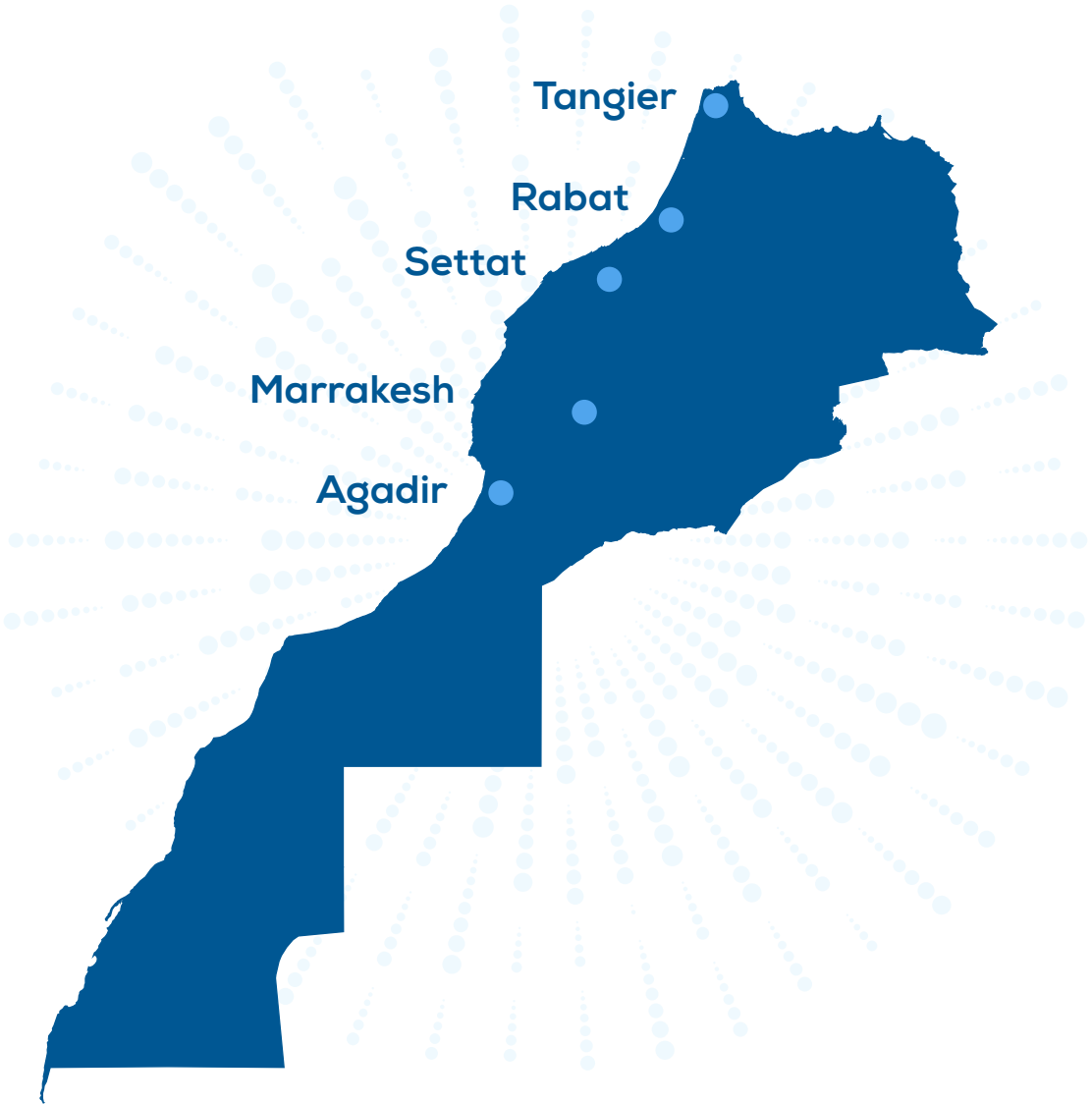
The Employment and the Youth Dividends; Africa's Approach to Internally Displaced Persons, Migration and Refugees ; Can you hear us now? Strategic Communications for Think Tanks, 2020 Africa Think Tank Summit,

| Organized by TTCPS

| Represented by Abdelhak Bassou, Khalid Chegraoui, Senior Fellows, Policy Center, Amal El Ouassif, International Relations Specialist, Policy Center, Hajar Alaoui, Research Assistant - International Relations, Lilia Rizk, Emerging Leaders Coordinator, Policy Center

# NATIONAL EVENTS

The Policy Center aims to increase awareness of its messages and promote exchange by organizing a series of meetings in Morocco. This is achieved through the organization of multiple conferences, roundtables and workshops, inviting experts and leaders in various fields to discuss and debate the current issues at the national and international levels. These meetings are therefore also an opportunity to bring together several different nationalities, aiming to open a new sphere of international debate.





# MOROCCO

## Rabat

1. L'Affolement du Monde, by Thomas Gomart
2. L'intégration de l'Espace Méditerranéen, by Jean-Louis Reiffers
3. Conference : Penser l'Afrique au XXIème siècle
4. Transitions et contre -transitions démographiques dans le monde arabe, causes et conséquences, by Youssef Courbage
5. Perspectives démographiques et croissance économique au Maroc
6. « La rupture de l'ordre mondial, un défi sans précédent pour l'Union Européenne » by Dominique Bocquet
7. Du Mozambique à l'Angola : défis et perspectives, by Benjamin Augé, Research Associate of the Africa Program (ifri)
8. De-escalation or Stalemate in 2020? Russian/Ukrainian politics and Eastern European regional dynamics, by Vladislav Davidzon, Co-founder and Editor-in-Chief, The Odessa Review
9. « L'Urgence Africaine : Changeons le modèle de croissance » by Kako Nubukpo, Former Minister to the Presidency of the Republic of Togo, in charge of Foresight and Evaluation of Public Policies
10. La méthode communautaire, invention géniale ou procédé technocratique périmé ? by Dominique Bocquet, Senior Fellow, Policy Center

11. Les Energies Renouvelables au Maroc : Un Modèle pour l'Afrique et les Economies Emergentes, by Henri Louis Védie, Senior Fellow, Policy Center
12. Présentation du livre: « Le Développement des Provinces du Sud (1999-2019) », by Henri-Louis Védie, Senior Fellow, Policy Center
13. Table ronde fermée : La politique extérieure : focus sur le continent Africain
14. Morocco-EU Relations: defining a new framework for shared prosperity
15. Assessing Free Trade Zone Integrity | in partnership with RUSI
16. Fostering Global Citizenship Education to Move Beyond the SDGs |in partnership with Erasmus Global Partnership's Policy Dialogue
17. Budget prévisionnel 2020 de l'HCP | in partnership with HCP
18. "Le journal international de développement" thème: Le digital et l'économie informelle dans les pays du Sud : L'OIT dans le droit du travail et la protection sociale | in partnership with Geneva Institute and la Revue internationale de politique de développement
19. Emmanuel Pinto Moreira: Morocco's Growth and Employment Prospects: Public Policies to avoid the Middle-income Trap | in partnership with the Moroccan Ministry of Economy and Finance
20. New Players & Dynamics in the MENA region & Africa, by Luigi Narbone | in partnership with Middle East Directions
21. "La Mondialisation et Nous" by Fathallah Oualalou, Senior Fellow, Policy Center, at the Forum de l'Agence Marocaine de Presse |en collaboration avec la MAP
22. Why Think Tanks Matter | in partnership with the Think Tanks and Civil Societies Program (TTCSP)

23. Erasmus Global Partnerships MENA Forum, Fostering Global Citizenship Education to Move Beyond the SDGs | organized by Erasmus Global Partnership's MENA Forum | Represented by Mohammed Loulichki
24. Mondialisation et défis technologiques : L'Afrique dans un monde hyper-connecté ? Colloque International sur les « Approches critiques de la mondialisation » | organized by Académie du Royaume du Maroc | Represented by Bouchra Rahmouni, Director of research, partnerships and events, Policy Center
25. Le Policy Center à la 26ème édition du Salon International de l'Edition et du Livre | organized by the Ministry of Culture, Youth and Sports, Under the High Patronage of H.E the King Mohamed VI and in partnership with l'Agence Marocaine pour le Développement des Investissements et des Exportations - Office des Foires
26. مائدة مستديرة حول موضوع "حقوق الانسان والحكمة" الترابية: أي شراكات؟ | تنظمها اللجنة الجهوية لحقوق الانسان | Represented by Khalid Chegraoui
27. Séminaire de réflexion sur les dispositifs de suivi des dynamiques de l'emploi dans les entreprises | organized by Agence Millennium Challenge Account Morocco | Represented by Hamza Saoudi, Economist, Policy Center
28. Atelier de travail sur le Baromètre National de la Concurrence | organized by le Conseil de la concurrence | Represented by Hamza Saoudi, Economist, Policy Center
29. Workshop on Security and Stability of the Sahel and the Maghreb Region | organized by the British Embassy | Represented by Khalid Chegraoui, Senior Fellow, Policy Center
30. Road to Effective Civic Engagement through Intergenerational Dialogue | organized by Institute for Training & Development & the US Embassy | Represented by Imane Lahrach, Jr. Program Officer, Policy Center

## Settat

31. Tournée des Universités : Echanges avec l'Université Hassan 1er de Settat autour de l'économie de l'Afrique, Présentation de l'ouvrage: Rapport annuel sur l'économie de l'Afrique

## Marrakesh

32. Tournée des Universités : Echanges avec l'Université Cadi Ayyad de Marrakech autour des enjeux du marché du travail au Maroc, Présentation d'ouvrage: les enjeux du marché du travail au Maroc
33. Improving Girls Education in Rural Areas in Morocco, 33rd International congress for school effectiveness and improvement | organized by ICSEI | Represented by Aomar Ibourk, Senior Fellow, Policy Center, and Tayeb Ghazi, Economist, Policy Center

## Agadir

34. Tournée des Universités : Echanges avec l'Université Ibn Zohr d'Agadir autour des enjeux du marché du travail au Maroc, Présentation d'ouvrage: les enjeux du marché du travail au Maroc

## Tangier

35. Tournée des Universités : Echanges avec l'Université Abdelmalek Essaadi de Tanger autour des ouvrages « La Chine et Nous » et « La Mondialisation et Nous »





# EVENTS IN PARTNERSHIP

## Directors Forum : African-European Think Tank Dialogue

February 3 - 4, 2020



Future Challenges of EU-Africa Relations, Paris, France

The Policy Center for the New South and the French Institute for International Relations (IFRI) organized, on February 3 and 4, 2020, the 2nd Edition of the 4x4 Directors Forum: African European Think Tank Dialogue to identify areas of cooperation to build solid bridges between the African and European continent.

Think tanks in the North and the South, Europe and Africa, face similar challenges embedded in different and difficult environments. In the digital age, the links between the African and European

continents will continuously increase, and finding solutions will only be possible through joint effort. As responsible civil society actors are facing similar common challenges in values and fields, think tanks need to affirm their role as the bridges between all stakeholders and provide platforms that encourage dialogue. It is in this spirit that the 4x4 Directors Forum came to be, as the Policy Center for the New South (PCNS) and the French Institute of International Relations (IFRI) decided to organize a conversation between 4 African and 4 European Think Tank directors.

The 4x4 Directors Forum took place in Paris and hosted the following sessions:

- **Future Challenges of EU-Africa Relations**
- **Power Shifts and Global Trade**
- **Democratic Aspirations**
- **Security challenges in the Sahel-Saharan Strip**

## Bamako Forum

February 20 - 22, 2020



Crisis in the Sahel and the fight against terrorism: Overcoming misunderstandings for a synergy of actions, Bamako, Mali

On the sidelines of the Bamako Forum entitled "What Africa by 2040: between memories and futures", the Policy Center for the New South organized two panels. In a first panel entitled "Decentralization and regionalization: a solution for security issues?", experts and researchers highlighted the importance of regionalization as a tool for managing security challenges in Africa.

Through a second panel entitled "Decentralization and regionalization: a solution for development issues?", experts shed light on the different roles and attributions of Moroccan local authorities in terms of development, with emphasis on the integration of issues of mitigation and adaptation to climate change and management of natural disaster risks in the development and implementation of local policies.



Decentralization and regionalization: A solution for development issues? Bamako, Mali

M'hammed Dryef, Senior Fellow



## Spain-Morocco Relations : Sharing Perspectives in a Dynamic Neighborhood

January 27, 2020



Africa-EU Migration and Mobility Dialogue, Madrid, Spain

Its location at the intersection of Europe and Africa makes Morocco a real crossroads, and the importance of Morocco as a trading route between both continents is key in its historic and cultural development. In the last decades, the bilateral relations between Morocco and Spain have become more extensive, deep and interdependent. Morocco is for Spain a key partner in multiple aspects, and vice versa. To discuss more thoroughly these aspects, this joint seminar organized by the Policy Center for the New South

and Casa Árabe provided a platform to discuss the current challenges Morocco is facing but also the opportunities in working with Spain and the European Union towards a common objective in migration, security and economy. Due to their geographical proximity, the partnership between Morocco and Spain not only reflects the strength of political ties, but also their key role in acting as a valuable link between Africa and the European Union.

## Arab Geopolitics 2020: The Middle East, What Kind of Future?

July 27, 2020



Welcoming Remarks, Rome, Italy

Alessandro Minuto-Rizzo, President Nato Defense College Foundation

The Policy Center for the New South held a conference in partnership with the North Atlantic Treaty Organization (NATO) and the NATO Defense College Foundation and under the theme "Arab Geopolitics 2020: The Middle East, what kind of future?", on July 27, 2020. The event focused on the complex security landscape in the Arab region during times of uncertainties.

The first panel explored the evolving geopolitics and politics of the region, like the role of Iran in the Gulf power competition, the future of the Iran-Russia-Turkey triangle, the alternatives for Saudi

Arabia regarding an exit strategy from the war in Yemen and for reshaping its hegemony in the Gulf Cooperation Council and the outcomes of the reconstruction in Iraq and Syria. The second panel discussed regional social development. The following themes were considered: the future of authoritarian states, the restructuring of the social contract with diminishing oil revenues, the evolution of the women's role and rights and how to re-involve in social participation a disenfranchised youth.



## WEBINARS

WE  
REMAINED  
**CONNECTED...**

Hosting  
**74** webinars

Participating to  
**84** webinars

COVID-19 turned everything upside down in March. It meant we had to perform an abrupt transformation and rethink our activities in order to continue to exchange. The Policy Center for the New South turned to pragmatic, innovative and digital alternatives during the health crisis. The prospect of postponing or canceling our various events, including Atlantic Dialogues and APSACO flagship conferences, led us to opt for digital platforms. Webinars were held on digital platforms, enabling continuity of our activity while complying with new health restrictions.

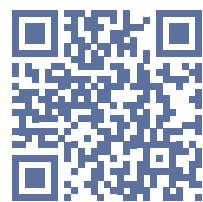


# AD TALKS

November > December 2020



The Coronavirus outbreak rapidly changed our planning and orientations as the world is trying to cope with COVID-19 and face its consequences and challenges. At the Policy Center for the New South, we have decided to embrace the digital opportunities brought forth by the pandemic to offer a virtual alternative to the Atlantic Dialogues conference. The Policy Center for the New South has put together online **AD Talks** for 2020, adapting the format to the digital realm.



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## ONLINE SPECIAL EDITION



From left to right: **Nkosana Donald Moyo**, Founder and Chairman, Mandela Institute for Development Studies ; **Uduak Amimo**, Journalist and Consultant ; **Daniela Varela**, Member, Argentine Council for International Affairs (CARI) (AD Emerging Leader) ; **Hafsat Abiola**, President, Women in Africa ; **Bernardo Sorj**, Director, Edelstein Center for Social Research.



From left to right: **Claude Grunitzky**, Founder, Trace and True Africa ; **Abdelhak Bassou**, Senior Fellow ; **Sergio Suchodolski**, President, Banco de Desenvolvimento de Minas Gerais ; **Adil El Madani**, Private Sector Development Expert, Enable (AD Emerging Leader) ; **Patricia Ahanda**, Founder and CEO, LYDEXPERIENCE (AD Emerging Leader) ; **Abdoullah Coulibaly**, President, Bamako Forum.



From left to right: **Federico Ramón Puerta**, Former President of Argentina ; **Jamil Mahuad**, Former President of Ecuador ; **Lourival Sant'Anna**, International Affairs Reporter and Analyst, CNN Brazil; Columnist, O Estado de São Paulo ; **Miguel Ángel Rodríguez**, Former President of Costa Rica.



Karim El Aynaoui, Executive President

[www.ad.policycenter.ma](http://www.ad.policycenter.ma)



**80**  
Speakers



**40**  
Nationalities

The online **AD Talks** represented the 9th edition of the Atlantic Dialogues conference, and hosted 17 webinars throughout November and December 2020.

The webinars have been followed on our Youtube channel, Facebook page and Twitter by:

- **More than 25.000 viewers**
- **From 160 countries**

The **AD Talks** this year highlighted the most pressing issues facing our countries in light of the ongoing pandemic, which has been managed differently across different countries, North and South. Webinars covered the following topics :

- **A North and South Overview of the Pandemic ;**
- **The Geography of Discontents in the Global South ;**
- **The Rise of Asia : Lessons Learnt**
- **Health Capacities as a New Power Instrument**
- **The Other Pandemic : Systemic Racism in the Times of Covid 19**
- **Public Health: A New Field of Action for Military Organizations and Alliances**
- **States and the Future of Democracy**
- **Global Cooperation to Address Global Crises**
- **L'Etat providence dans le grand Sud : le retour d'un grand absent ?**
- **Pandemics: Saving Human Lives or the Economy**
- **What the US Election Means for the Wider Atlantic ?**
- **The Age of (Dis)Information**
- **COVID-19 and International Trade**
- **The Role of ICT in the Management of Global Crises**
- **The Impact of Covid 19 on Energy Markets and Energy Transition**
- **Mental Health in Times of Crisis**
- **Latin America in the post-Covid World : A Discussion with Former Presidents**

### About the Atlantic Dialogues:

The Atlantic Dialogues is the annual flagship conference organized by the Policy Center for the New South. It aims at changing mental maps and offering a platform for dialogue between the North and South Atlantic. With its 450 participants from more than 60 nationalities, the Atlantic Dialogues conference represents a unique opportunity to witness an open dialogue amongst countries in the wider Atlantic space.

Learn more about the Atlantic Dialogues by visiting the conference's website:  
[www.ad.policycenter.ma](http://www.ad.policycenter.ma)

# APSACO

September 23 - 25, 2020



From right to left: **Abdelhak Bassou**, Senior Fellow, Policy Center for the New South ; **Serge Stroobants**, Director of the Europe and MENA department, Institute for the Economy and Peace (IEP) ; **Omayra Issa**, journalist, Radio-Canada, Canadian Broadcasting Corporation ; **Mahamat Saleh Annadif**, Head of MINUSMA, Former Minister of Foreign Affairs of Chad ; **Rama Yade**, Senior Fellow, Atlantic Council.

The Policy Center for the New South organized an online special edition of the African Peace and Security Annual Conference (**APSACO**) on September 23-25, 2020.

This year's commemoration of APSACO set out to come to grips with the global issue « **COVID-19 and Security in Africa** », while focusing on human security with regards to the role and impact of non-state armed groups and private security.

The conference aims to provide an opportunity to exchange knowledge and experiences with representatives of international and regional organizations, experts, politicians and civil society actors in order to assess the general performance in the implementation of the COVID-19's related security measures. The conference also tackled effective and innovative actions to improve the performance of countries to achieve a relevant implication of the security dimensions on their executions on the ground.

Four APSACO Talks took place and gathered **20 speakers** :

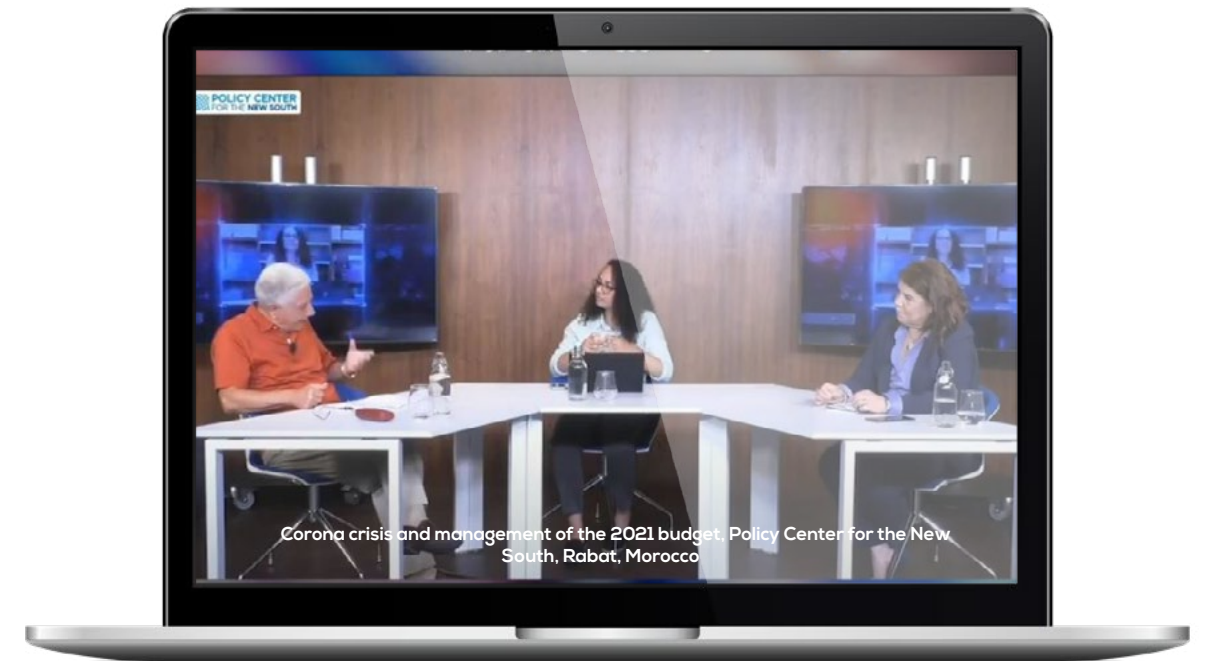
- The Security Sector in Africa during and after COVID-19 ;
- The Privatization of Violence in Africa: Non-State Armed Groups and Private Security ;
- The Human Security Index in Africa
- The Global Peace Index

The webinars have been followed by **9000 viewers** on Youtube, Facebook and Twitter.



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## LES MARDIS DU PCNS حديث الثلاثاء



From left to right: **Abdellah Serhane**, Former Secretary General of the Court of Auditors ; **Imane Lahrich, Jr.**, Program Officer ; **Touria Lahrach**, Coordinator of the CDT parliamentary group in the Chamber of Councillors.



our subscribers on our social pages. During two cycles, we recorded 24 episodes with the participation of 59 guests in addition to 52 national and international media coverage.

"**PCNS's Tuesdays**" is a weekly program in which we welcome experts and researchers to analyze a number of socio-economic and political issues, both locally and internationally, and is broadcasted directly on our social networks. The idea began with the early quarantine and its resulting changes in work dynamics. This led the center to periodically organize interviews mainly on the effects of the health crisis on various areas and sectors and the way to remedy it, until the program became a weekly interactive meeting with



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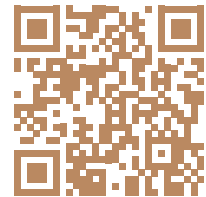
## 9<sup>th</sup> edition of Strategic Dialogues

October 27, 2020



From left to right: **Eugène Berg**, Former Ambassador and Researcher, HEC Center for Geopolitics ; **François Baroin**, Assistant Professor, HEC Paris ; **Pascal Chaigneau**, Director, HEC Center for Geopolitics ; **Odile Caballero**, Director of International Strategic Projects, HEC Paris ; **Henri -Louis Védie**, Senior Fellow, Policy Center for the New South and Emeritus Professor at HEC Paris.

Since 2016, the Policy Center for the New South and HEC Center for Geopolitics organize two editions of “**Strategic Dialogues**” each year. This analysis and exchange platform brings together experts, researchers from different Think Tanks and the academic world, practitioners, as well as political decision-makers to debate major geopolitical and security issues at the international level, as well as issues of common importance to both Europe and Africa. This year, the 9th edition of the Strategic Dialogues took place on October 27, 2020 online and in two sessions on de-globalization.



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## Fighting for Africa: External Power Competition in the Red Sea and Sahel

December 14 - 16, 2020



From left to right: **Maha Skah**, International Relations Specialist ; **Khalid Chegraoui**, Senior Fellow ; **Gabriel Negatu**, Former Director General, African Development Bank ; Senior Fellow, Africa Center, Atlantic Council ; **Bronwyn Bruton**, Director of Programs and Studies, Africa Center, Atlantic Council.

The Policy Center for the New South partnered with the Atlantic Council Africa Center on a pair of reports exploring the evolving roles of both traditional and emerging external powers in Africa in the post-COVID era. In its report, *Emerging Powers in Africa: Key Drivers, Differing Interests, and Future Perspectives*, the PCNS outlines how emerging powers are muscling their way into African markets, crowding a region already beset with security challenges. The complementary Africa Center report, *African Agency in the New Cold War: Traditional Power Competition in the Post-COVID-19 African Landscape*, focuses on Africa’s traditional external powers breaking down the economic and security flash-points that a “new Cold War” could precipitate, while noting with optimism the significant room for African agency even in sensitive fields like Chinese debt and global tech competition.

In this framework, the Policy Center for the New South, in partnership with the Atlantic Council Africa Center, organized on December 14 and 16 two regionally-focused launch events. The first session focused on the Horn of Africa and Red Sea, where conflict in the Tigray region of Ethiopia is winding down alongside a pre-existing scramble for economic and security influence. The second session featured a discussion of the Sahel, where a US draw-down is rumored despite an uptick in violence.



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# Youth and COVID-19: The challenges of employment in North Africa

June 4, 2020

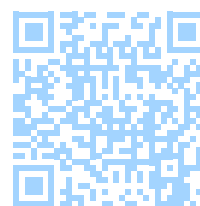


From left to right: **Jihad Azour**, Director of the Middle East and Central Asia Department, International Monetary Fund (IMF) ; **Nour Kaabi**, Executive Director, Jamaity ; **Touria Benlafkih**, Founder and CEO, EMPEOPLE.

The Policy Center for the New South, in partnership with the International Monetary Fund (IMF), organized a webinar under the theme "**Youth and COVID-19: The challenges of employment in North Africa**". The current pandemic is having an unprecedented impact on society which remains difficult to fully assess. However, economic recession in many countries is inevitable and hits the most vulnerable. The ILO predicts that young people would be most likely to feel the social and economic impact of the pandemic. A number of questions naturally find their place in the public debate. In this context, the discussions were structured according to two angles of analysis:

1. **Identify the social and economic impacts of COVID-19 on youth in North Africa;**
2. **Identify the reforms to be undertaken, particularly in the employment and education sectors.**

This webinar was followed by more than **23,600 Internet users** on Youtube, Facebook and Twitter.



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# UN75 Webinar Series

October 14 - 20 - 22 -27, 2020



From left to right: **Fethi Debbabi**, Director, United Nations Information Center in Rabat ; **Badre Alioua**, President of the International Commission, CGEM ; **El Hassane Zahid**, Former Deputy Director, United Nations and International Organizations Directorate ; **Mohammed Zakaria Aboudahab**, Professor of Public Law and Political Science, Mohammed V University of Rabat ; **Mohammed Loulichki**, Senior Fellow ; **Chaimae Bourjij**, National Project Coordinator, Friederich Naumann Foundation for Freedom ; **Nouzha Chekrouni**, Senior Fellow.

To commemorate the **75th anniversary of the United Nations**, the Policy Center for the New South launched a series of webinar tackling 4 important issues addressed by the Organization.

This series included webinars that discussed the following topics:

- The UN: A Stronghold of International Peace and Security
- Are Development Challenges Really Intractable? How the UN can play a bigger role in solving them
- A Shared Humanity: The UN's Role in the Protection of Human Rights
- Our Civilization's Greatest Threat: Why the UN is Essential to Combatting Climate Change

On the same occasion, the Policy Center for the New South organized a joint webinar in partnership with the United Nations Information Centre in Rabat, Morocco, under the theme "**UN75: The Future We Want, The UN We Need, A Moroccan Perspective**". This webinar highlighted 75 years of the UN achievements in Morocco.



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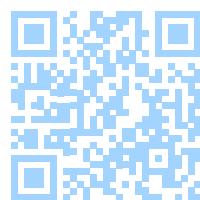
## MedThink 5+5 Forum : From Crisis to Recovery in the Western Mediterranean: Challenges and opportunities on the road to a post-COVID-19 sustainable growth

November 11, 2020



From left to right: **Senén Florensa**, President of the Executive Committee, IEMed) ; **Yahia Zoubir**, Professor of International Relations, Kedge Business School ; **Karim El Aynaoui**, Executive President ; **Giorgia Giovannetti**, Vice-president, University of Florence ; **Larabi Jaïdi**, Senior Fellow ; **Luis Óscar Moreno**, Director General of Economic Diplomacy, Ministry of Foreign Affairs of Spain.

As part of the **MedThink 5 + 5** network of Western Mediterranean think tanks, the European Institute of the Mediterranean (IEMed) and the Policy Center for the New South organized a webinar with the objective of analyzing the economic situation generated by the Covid-19 crisis in the 5 + 5 Dialogue countries on the one hand. On the other hand, this meeting enabled a discussion on the prospects for economic recovery in light of the plans announced by the governments of the countries in western Mediterranean in order to find the path of economic growth and employment.



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## The role of North Africa in the geopolitical relations between Europe and Africa. Focus on the migration and mobility dimension avec KAS

October 7, 2020

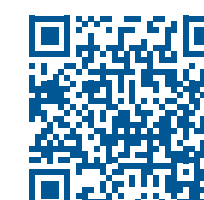


From left to right : **Thomas Volk**, Director, Regional Program Political Dialogue South Mediterranean, Konrad Adenauer Stiftung ; **Bouchra Rahmouni**, Director of Research, Partnerships & Event ; **Silindile Nanzile Mlilo**, PHD Research Fellow & Xenowatch Project Manager, African Centre for Migration and Society, University of Witwatersrand; Atlantic Dialogues Emerging Leader ; **Iván Martín**, Senior Fellow ; **Hassen Boubakri**, President, Tunis Center for Migration and Asylum ; **Mohamed Limam**, Assistant Professor, University of Sousse.

The Policy Center for the New South, in partnership with the Konrad Adenauer Stiftung (Regional Program Political Dialogue South Mediterranean), hosted a webinar under the theme "**The role of North Africa in the geopolitical relations between Europe and Africa. Focus on the migration and mobility dimension**".

The virtual panel highlighted the role North African countries can play in bridging the gap between Europe and sub-Saharan Africa on the migration issue. The discussions were grouped around three main areas:

1. Beyond the Neighbours, engaging with the neighbours of the neighbours
2. Understanding the constant and the variable in the relationship between Africa and Europe
3. What are the geopolitical perspectives ahead of the October EU-Africa Summit?



For more information,  
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# A Fragmented Society: The Internal Dynamics of Libya's Conflict

October 19, 2020



From left to right: **Thomas Volk** ; **Len Ishmael**, Senior Fellow ; **Jason Pack**, Nonresident Scholar, Middle East Institute; Founder, Libya-Analysis LLC ; **Mohamed Dorda**, Co-Founder, Libya Desk ; **Youness Abouyoub**, Director, Governance and State-Building Division for the MENA Region, United Nations; Former Senior Political Advisor to the Special Representative of the UN Secretary General to Libya ; **Emaddine Badi**, Non Resident Senior Fellow, Atlantic Council ; **Jonathan Winer**, Nonresident Scholar, Middle East Institute; Former United States Special Envoy for Libya ; **Amanda Kadlec**, Founder, Evolv Governance ; **Karim Mezran**, Resident Senior Fellow, Atlantic Council ; **Gerald Feierstein**, Senior Vice President, Middle East Institute ; **Mohamed Eljarh**, Co-Founder, Libya Outlook for Research and Consulting ; **Bouchra Rahmouni**, Director of Research, Partnerships & Event.

The Policy Center for the New South, the Middle East Institute and the Regional Program Political Dialogue South Mediterranean of the Konrad Adenauer Foundation hosted a joint panel to discuss internal divisions within Libya's civil society and how political institutions have also played a fundamental role in destabilizing the country since the fall of Muammar Gaddafi in 2012.

Governance in Libya is fragmented with very few truly national actors. It also continues to lack political institutions that are seen by all Libyans as legitimate. The ongoing conflict consists of many contending local and tribal players, including spoilers who have demonstrated opposition to either peace or reconciliation except on the basis of total victory by their group.

The following questions were discussed:

- What are the major obstacles to stabilization?
- How can Libya approach the establishment of political institutions?
- In what ways can the international community support a Libyan-led peace process?



For more information,  
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code

## MOROCCO EMPLOYMENT LAB



**J-PAL** and **Evidence for Policy Design (EPoD)** at the **Harvard Kennedy School** are partnering with the **Millennium Challenge Account (MCA)** Morocco to launch a two-year "**Employment Lab**" in Morocco. Hosted by the Policy Center for the New South, this initiative aims to bolster national capacities in assessing and utilizing the best scientific evidence and data for the development and implementation of Evidence-Based employment and labor market policy. The goal is to enhance effectiveness and impact and to address labor market job creation and retention challenges.

Studies conducted by research teams in collaboration with Moroccan partners favor knowledge transfer, sharing, and learning by national institutions. The studies focus on national institutional partners, experts, and professionals' capacity building in the production and application of evidence in developing and implementing public employment and labor market policies. Ultimately, it is about the dissemination and sharing of knowledge, research results and relevant intelligence on employment and labor market policies to stakeholders.

### The laboratory approach to employment

The Employment Lab will work on four complementary components to drive towards creating an evidence-based policy culture and ensure that labor market programs are supported by evidence:

1. **Identifying policy priorities:** The Employment Laboratory will work with policy makers to identify key policy challenges – particularly those exacerbated by COVID-19 – as well as identifying and prioritizing knowledge gaps.
2. **Building evidence utilization capacity:** The Employment Laboratory will organize training workshops and events on generating and using evidence in policy development. Customized training will be successively provided to researchers, public service trainees, NGOs and government officials at different levels to build a broad understanding on how evidence can be used in policy and program design.
3. **Conducting impact evaluations:** The Employment Lab, in collaboration with policy partners, will design and implement a set of rigorous impact evaluations that address identified policy priorities.
4. **Sharing evidence to inform policy:** The Employment Lab will disseminate research findings to a wide range of stakeholders through a large-scale policy symposium, briefing notes, and online communication channels.

WEBINARS  
ORGANIZED BY THE POLICY CENTER

- PCNS’s Tuesdays:
  - Moroccan’s struggle against Covid-19
  - The African security challenges in the era of Covid-19
  - The challenges of lifting the quarantine in Morocco
  - The role of the media in the management of the Corona Crisis
  - The role of modern technology in the light of the Corona crisis
  - Social and solidarity economy in Morocco: the potential of the third sector in light of the pandemic
  - The challenges of managing the Corona crisis at the local level in Morocco
  - The effects of the Corona crisis on the gender approach
  - The effects of the Corona Crisis on the Individual and the Family
  - The effects of the Corona crisis on the dynamics of the fight against climate change
  - Corona Crisis and Budget Management 2021
  - The state facing the emerging coronavirus
  - What change in the role of the State in the light of the Corona crisis?
  - Special Episode: Presentation of the African Geopolitical Annual Report
  - Challenges of the rural environment in light of the Corona crisis
  - What shapes of public life after the Corona pandemic?
  - Youth Entrepreneurship in Morocco: Prospects and Challenges
  - Back-to-school season in the light of the Corona Crisis
  - The Constant and the Changing in U.S. Foreign Policy after the Presidential Election
  - Combating Gender-Based Violence: Between Gains and Challenges
  - Corona Vaccination in Morocco: What strategy?
  - Civil society in switching on public policies
  - The Women, Peace and Security Program: What Evaluation?
- Political Economy in the North-South relations amid COVID-19
- Présentation de l’ouvrage « Djibouti : la diplomatie de géant d’un petit Etat », par Sonia Legouriellec, Maître de conférences à l’Université Catholique de Lille,
- Does COVID-19 tip the scales in China's geopolitical ambition? Présentation par Marcus Freitas et Len Ishmael, Senior Fellows, Policy Center
- L’Etat : les stratégies de sortie de crise
- APSACO Talks : COVID-19 and security in Africa
- Are development challenges really intractable? How the UN can play a bigger role in solving them
- The Role of Civil Society in the Fight Against Coronavirus : The Fundamentals and social cohesion
- A shared humanity: The UN’s responsibility in the protection of Human Rights
- Our civilization’s greatest threat: Why the UN is essential to combatting climate change
- The UN: a stronghold of international peace and security
- Macroeconomic Policies in times of COVID-19 in Emerging Markets: Early Lessons
- AD Talks 2020: Discussion d’ouverture: La revue de la crise COVID-19 depuis le Nord et le Sud
- AD Talks 2020: The COVID-19 Outbreak Viewed from the Southern Atlantic
- AD Talks 2020: The Geography of Discontents in the Global South

- AD Talks 2020: The Rise of Asia, Lessons Learnt
- AD Talks 2020: Health Capacities as a New Power Instrument
- AD Talks 2020: The Other Pandemic : Systemic Racism in the Times of Covid 19
- AD Talks 2020: Public Health: A New Field of Action for Military Organizations and Alliances
- AD Talks 2020: States and the Future of Democracy
- AD Talks 2020: Global Cooperation to Address Global Crises
- AD Talks 2020: L’Etat providence dans le grand Sud : le retour d’un grand absent ?
- AD Talks 2020: Pandemics: Saving Human Lives or the Economy
- AD Talks 2020: What the US Election Means for the Wider Atlantic?
- AD Talks 2020: The Age of (Dis)Information
- AD Talks 2020: COVID-19 and International Trade
- AD Talks 2020: The Role of ICT in the Management of Global Crises
- AD Talks 2020: The Impact of Covid 19 on Energy Markets and Energy Transition
- AD Talks 2020: Mental Health in Times of Crisis
- AD Talks 2020: Latin America in the post-Covid World: A Discussion with Former Presidents

WEBINARS ORGANIZED IN PARTNERSHIP

AFRICA

- Quelle stratégie industrielle pour le Maroc de demain ? | in partnership with EGE Alumni, **Morocco**
- Les Politiques Economiques de Relance Post-COVID-19 : Regards Croisés | in partnership with Le Laboratoire d’Economie Appliquée ( LEA) de la Faculté des Sciences Juridiques Economiques et Sociales Rabat – AGDAL, **Morocco**
- Série de webinaires “Les Sociétés Que Nous Voulons » : Santé mentale et Appui psychosocial pour favoriser la résilience dans les contextes de crise et de vulnérabilité | in partnership with Organisation islamique pour l’éducation, les sciences et la culture (ICESCO), **Morocco**
- Dialogue UN75 : Le futur que nous voulons, l’ONU dont nous avons besoin. Une perspective marocaine | in partnership with Centre d’Information des Nations Unies de Rabat, **Morocco**
- The 2063 Academy | in partnership with Atlas4Development (Atlas4dev), **Morocco**
- Reflecting on African migration trends in a challenged world | in partnership with EGE Alumni, LSE, **Morocco**
- Assessing Africa’s responses to COVID-19: challenges and prospects | in partnership with Institute for Security Studies (ISS), **Ethiopia**
- The role of North Africa in the geopolitical relations between Europe and Africa. Focus on the migration and mobility dimension | in partnership with Konrad Adenauer Stiftung (KAS), **Tunisia**
- A Fragmented Society: the Internal Dynamics of Libya’s Conflict | in partnership with Middle East Institute, USA et the Regional Program Political Dialogue South Mediterranean of the Konrad Adenauer Foundation, **Tunisia**
- Implementing the SDGs in the Time of COVID-19 | in partnership with AUDA-NEPAD, **South Africa**
- Innovation et Nouvelles Technologiques en Afrique du Nord dans le contexte de la COVID-19 | in partnership with United Nations Economic Commission for Africa (UNECA), Ethiopie et l’Organisation des Nations Unies pour l’Education, la Science et la Culture (UNESCO), **France**

NORTH AMERICA AND EUROPE

- Jeunesse et COVID-19 : Les défis de l’emploi en Afrique du Nord | in partnership with the International Monetary Fund, **USA**
- Fighting for Africa: External Power competition in the Red Sea & Sahel | in partnership with Atlantic Council Africa Center, **USA**
- Mitigating Long-lasting Impacts from COVID-19 in the Middle East & North Africa | in partnership with the International Monetary Fund, **USA**
- Arab geopolitics 2020 "The Middle East, what kind of future? " | in partnership with NATO Defense College Foundation et NATO Defense College, **Italy**
- Legal Frameworks for Countering violent extremist content online | in partnership with GNET (King's college), **United Kingdom**
- From Crisis to Recovery in the Western Mediterranean: Challenges and opportunities on the road to a Post-COVID-19 sustainable growth, Medthink 5+5 | in partnership with IEMed, **Spain**
- Sahel : Concilier les perceptions du Nord et du Sud pour faire face aux incertitudes | in partnership with la Fondation pour la Recherche Stratégique, **France**
- Europe, Africa and Asia: What Partnership Dynamics after 2021? | in partnership with ASEANplus Platform of the Ghent University, **Belgium**

MIDDLE EAST AND ASIA

- Inaugural webinar of the T20 Summit Season (Task Force 1 – Trade, Investment, and Growth) | in partnership with the Think 20 (T20), **Saudi Arabia**
- Migration, Can we Reshape the Future? Historical challenges and Innovative Solutions, Task Force 9 | in partnership with the Think 20 (T20), **Saudi Arabia**
- SIIS Africa Forum 2020 – Strengthening China-African | in partnership with the Shanghai Institutes for International Studies (SIIS), and the Africa Policy Institute, **China**

PARTICIPATION TO OTHER WEBINARS

AFRICA



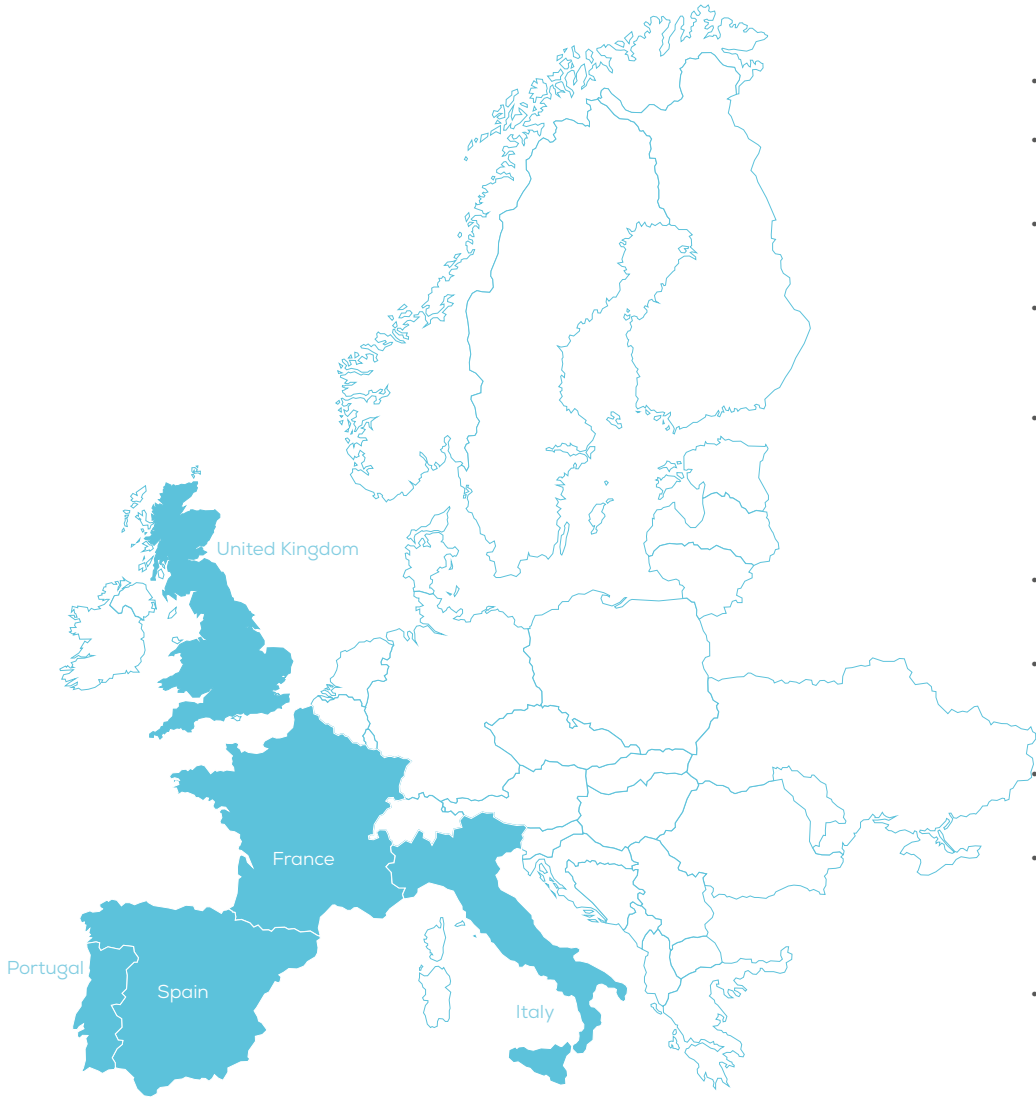
- Perspectives des Sciences Humaines et Sociales sur le COVID-19, Les Sociétés Que Nous Voulons | organized by ICESCO | Represented by Karim El Aynaoui, Executive President, Policy Center, **Morocco**
- Rencontre annuelle sur les questions migratoires | organized by Journal of International Law and International Relations – Faculté de Gouvernance | Represented by Rachid El Houdaigui, Abdelhak Bassou, Senior Fellows, and Amal El Ouassif, International Relations Specialist, Policy Center, **Morocco**
- Réforme de la protection sociale au Maroc : quelles leçons apprises de la crise Covid ? | organized by la Banque Mondiale Maghreb | Represented by Larabi Jaidi, Senior Fellow, Policy Center **Morocco**
- Les Mutations du Marché du Travail à l'aune du COVID-19 | organized by EGE Alumni, Rabat, Morocco | Represented by Tayeb Ghazi, Economist, Policy Center **Morocco**
- OCP Entreprise pilote: géopolitique, Economie, Sociologie, Histoire | organized by UM6P dans cadre centenaire OCP Group | Represented by Larabi Jaidi, Senior Fellow, Policy Center **Morocco**
- Ethiopian Agricultural Transformation Agency.: ATA at 10 Looking Back, Moving Forward, sur invitation OCP | represented by Larabi Jaidi, Senior Fellow, Policy Center **Morocco**
- Les sciences psychologiques au service de la santé publique | organized by Faculté des sciences de l’éducation de l’Université Mohammed V de Rabat | Represented by El Mostafa Rezrazi, Senior Fellow, Policy Center, **Morocco**
- Conférence sur “Menaces Terroristes et Crimes Organisés | organized by l’UMA Casablanca | Represented by El Mostafa Rezrazi, Senior Fellow, Policy Center **Morocco**
- IMF and World bank responses to coronavirus | organized by UM6P | Represented by Otaviano Canuto, Senior Fellow, Policy Center **Morocco**
- COVID-19 : Maghreb ou jamais » Défis et Opportunités économiques pour les pays du Maghreb |organized by Maghreb Economic Forum | Represented by Karim El Aynaoui, Executive President, Policy Center **Tunisia**
- Digitalization and the AU-EU dialogue | organized by the African Center for Economic Transformation (ACET), Accra, Ghana, the German Development Institute (DIE) Germany et the European Center for Development Policy and Management (ECDPM), **Netherlands**

- Boma of Africa Festival – Africa future scenarios | organized by Afrochampions, **Ghana**, and African Union, **Ethiopia** | Represented by Kidane Kiros, Senior Fellow, Policy Center
- Building a stronger partnership between Africa and Europe | organized by Institute for Security Studies | represented by Hajar El Alaoui, Research Assistant – International Relations, Policy Center **South Africa**
- Africa After COVID-19 – Key Economic Challenges | organized by GLOBAL STRATEGIC PLATFORM | Represented by Otaviano Canuto, Senior Fellow, Policy Center **Senegal**



- Séminaire sur la géopolitique du pétrole en Méditerranée | organized by IREMMO (Institut de Recherche et d'Etudes Méditerranée Moyen-Orient, Paris | Represented by Francis Perrin, Senior Fellow, Policy Center [France](#)
- IMAGINER LE MONDE À VENIR » COMMENT L'AFRIQUE PENSE L'APRES COVID-19 ? | organized by l'UNESCO | Represented by Karim El Aynaoui, Executive President, Policy Center [France](#)
- Europe in a Post Covid World: A Dialogue between Think Tanks Directors and Policy Planners : Scenarios and Implications| organized by l'Ifri | Represented by Karim El Aynaoui, Executive President, Policy Center [France](#)
- Les élections américaines : implications pour le secteur de l'énergie et la géopolitique mondiale | organized by Oil & Gas de la Société Générale CIB | Represented by Francis Perrin, Senior Fellow, Policy Center, [France](#)
- Géopolitique et économie du Maghreb | organized by Institut de recherche et d'études méditerranée et moyen-orient (L'iReMMO) | Represented by Francis Perrin, Senior Fellow, Policy Center [France](#)
- Impacts de la crise du COVID-19 sur l'emploi : que peut-on attendre des organisations internationales ? | organized by Institut du Développement Durable et des Relations Internationales | Represented by Oumayma Bourhriba, Research Assistant in Economics, Policy Center, [France](#)
- How COVID-19 is altering economic beliefs and perceptions-and why it matters? | organized by Club du CEPiI | Represented by Hamza Saoudi, Economiste, Policy Center [France](#)
- Les Géopolitiques de Nantes « Afrique France ou Françafrique? | organized by IRIS | Represented by Oumnia Boutaleb, Research Assistant – International Relations, Policy Center [France](#)
- De l'économie de la survie à l'économie de la vie | organized by Ernst & Young et l'Institut Aspen France | Represented by Abdessalam Saad JALDI, International Relations Specialist, Policy Center, [France](#)
- Les relations Etats-Unis – Europe et les élections présidentielles de novembre 2020 | organized by ifri | Represented by Abdessalam Saad JALDI, International Relations Specialist, Policy Center [France](#)
- Quel avenir pour le Maghreb ? | organized by Institut des relations internationales et des études stratégiques | Represented by Abdessalam Saad JALDI, International Relations Specialist, Policy Center [France](#)
- Les enjeux des élections américaines | organized by Association française des sciences politiques (AFSP) | Represented by Abdessalam Saad JALDI, International Relations Specialist, Policy Center [France](#)
- China / USA / Japan : Power Relations in the Indo-Pacific | organized by la Fondation pour la Recherche Stratégique | represented by Hajar El Alaoui, Research Assistant – International Relations, Policy Center [France](#)
- Séminaire sur les enjeux pétroliers et gaziers de l'Afrique du Nord | organized by IREMMO | Represented by Francis Perrin, Senior Fellow, Policy Center [France](#)
- Séminaire sur la baisse des prix du pétrole et son impact sur les économies africaines | organized by l'Association pour le Développement de l'Energie en Afrique (ADEA) | Represented by Francis Perrin, Senior Fellow, Policy Center [France](#)
- L'énergie, du Golfe à la Méditerranée | organized by l'IREMMO | Represented by Francis Perrin, Senior Fellow, Policy Center [France](#)
- Impact du Covid 19 sur le secteur de l'énergie | organized by l'Association pour le progrès du management (APM) | Represented by Francis Perrin, Senior Fellow, Policy Center [France](#)
- Between crises and opportunities: the pandemic's implications on the economic and energy sectors in the broader Mediterranean, Rome 2020 Regional Meetings | organized by Istituto per gli studi di politica internazionale (ISPI) | Represented by Karim El Aynaoui, Executive President, Policy Center [Italy](#)
- A 'New Scramble for Africa'? Geostrategic competition, transnational dynamics and a new agenda for shared development | organized by European University Institute (EUI), Middle East Directions Programme | Represented by Mouhamadou Moustapha Ly, Senior Economist, Policy Center [Italy](#)

# E U R O P E



- Rethinking Prosperity Turning Crisis into Opportunity: Fostering a Sustainable Recovery for the Future, 6th Edition of the Rome MED 2020 – Mediterranean Dialogues | organized by ISPI | Represented by Karim El Aynaoui, Executive President, Policy Center [Italy](#)
- Panel on Empowering mediterranean dialogue between Italy and China | organized by CESI- Centro Studi Internazionali | Represented by Amal El Ouassif, International Relations Specialist, Policy Center [Italy](#)
- Séminaire « View to the South » | organized by NSD-S Hub | Represented by El Mostafa Rezrazi, Senior Fellow, Policy Center [Italy](#)
- Torino Forum 2020 | organized by United Nations System Staff College | Represented by Nihal Aicha El Mquirmi, Research Assistant - International Relations, Policy Center [Italy](#)
- Public financing of green innovation: Matchmaking of offers and demand for financing | organized by Florence School of Regulation | Represented by Otaviano Canuto, Senior Fellow, Policy Center [Italy](#)
- Développer la Résilience aux Crises Sanitaires à Travers une Coopération Renforcée en Méditerranée Occidentale : Le Rôle du Dialogue 5+5 à L'ère Post-COVID-19, MedThink 5+5 | organized by Institut européen de la Méditerranée (IEMed) | Represented by Larabi Jaidi, Senior Fellow, Policy Center [Spain](#)
- Insights on the socio-economic impact of COVID-19 in Southern Mediterranean countries : Mediterranean + 25 dialogues understanding the impact of COVID-19 in the southern mediterranean, crafting euro-mediterranean policy responses | organized by Generalitat de Catalunya, in collaboration with the IEMed | Represented by Oumayma Bourhriba, Research Assistant in Economics, Policy Center [Spain](#)
- What Pillars for Resilience of the Socio-Economic Models Post COVID-19 Pandemic in the Mediterranean? | Organized by EMNES | Represented by Moubarack Lo et Otaviano Canuto, Senior Fellows, Policy Center [Spain](#)
- Dialogue méditerranéen +25. Localiser les ODD dans la région méditerranéenne ; des alliances pour une transition durable | organized by IEMed et Generalitat de Catalunya | represented by Larabi Jaidi, Senior Fellow, Policy Center [Spain](#)
- Virtual roundtable COVID-19 and the Chinese and Russian disinformation campaign | organized by Real Instituto Elcano | represented by Hajar El Alaoui, Research Assistant – International Relations, Policy Center [Spain](#)
- Is the Assistance Model in Public Aid for Development Over ? Opportunities for the private sector in the World of Post-Covid Cooperation, 9th meeting of the Strategic Triangle : Latin America-Europe-Africa | organized by O Instituto para a Promoção da América Latina e Caraíbas (IPDAL) | Represented by Karim El Aynaoui, Executive President, Policy Center [Portugal](#)
- Is there hope for a new era in the MENA region? The Future of Oil in the Middle East: How to transform the region's economies away from hydrocarbon reliance? | organized by The London Energy Club, [United Kingdom](#), in partnership with Iraqi Energy Institute, [United Kingdom](#), et King Abdullah Petroleum Studies and Research Center [Saudi Arabia](#) | Represented by Karim El Aynaoui, Executive President, Policy Center
- Global Health Meeting | organized by Gates Cambridge and the Bill & Melinda Gates Foundation | Represented by Salma Daoudi, Research Assistant – International Relations, Policy Center [United Kingdom](#)
- Adaptive Leadership in the COVID-19 response : navigating crisis and change | organized by Overseas Development Institute (ODI) | Represented by Abdessalam Saad JALDI, International Relations Specialist, Policy Center [United Kingdom](#)
- Seminar on Human Rights in Prisons & Correctional Institutions | organized by Arab University Naif for Security Studies [Saudi Arabia](#) and United Nations Office on Drugs and Crime Austria | Represented by El Mostafa Rezrazi, Senior Fellow, Policy Center

# AMERICAS

- Can Capitalism Survive the Corona Crisis?, Brussels Forum | organized by the German Marshall Fund of the United States (GMF) | Represented by Karim El Aynaoui, Executive President, Policy Center [USA](#)
- Policy Panel Discussion with Leaders of Think Tanks in MENA, COVID-19, Information Systems and Statistics in the Middle East and North Africa | organized by the World Bank's Middle East and North Africa Chief Economists Office | Represented by Karim El Aynaoui, Executive President, Policy Center [USA](#)
- The COVID-19 Pandemic Economic Impacts on Moroccan Territories | organized by the World Bank | Represented by Larabi Jaidi [USA](#)
- Africa Think Tank Summit, 2020 Virtual Africa Think Tank Summit | organized by Think Tanks & Civil Societies Program | Represented by Karim El Aynaoui, Executive President, Policy Center, [USA](#)
- COVID-19 in Developing Economies: What consequences can we anticipate and what effects can we mitigate? | organized by Center for Economic Policy Research | Represented by Oumayma Bourhriba, Research Assistant in Economics, Policy Center [USA](#)
- World of Worries: Political Risks in 2021 | organized by Fitch solutions | Represented by Oumnia Boutaleb, Research Assistant – International Relations, Policy Center [USA](#)
- Whither the Middle East: More Conflict or New Peace? | organized by Wilson Center | Represented by Abdessalam Saad JALDI, International Relations Specialist, Policy Center [USA](#)
- Extractive Industries as an Engine for Sustainable Development: The Case of Africa | A United Nations Roundtable | Represented by Karim El Aynaoui, Executive President, Policy Center [USA](#)
- Will COVID-19 exacerbate or defuse conflicts in the Middle East? | organized by Atlantic Council | represented by Hajar El Alaoui, Research Assistant - International Relations, Policy Center [USA](#)
- Rehabilitation and Reintegration of Returning Foreign Terrorist Fighters | Side Event to the 75th Session of the UN General Assembly | Represented by El Mostafa Rezzazi, Senior Fellow, Policy Center [USA](#)
- Legal Frameworks for Countering Violent Extremist Content Online in MENA/Africa tomorrow | organized by Global Internet Forum to Counter Terrorism | Represented by El Mostafa Rezzazi, Senior Fellow, Policy Center [USA](#)
- WEBCAST: Disaster Recovery: The Future of Multilaterals in Latin America | organized by AS/COA Americas Society/Council for the Americas | Represented by Otaviano Canuto, Senior Fellow, Policy Center [USA](#)
- Latin America and the multilateral world | organized by Econopolitics LASA | Represented by Otaviano Canuto, Senior Fellow, Policy Center [USA](#)
- Na trilha do Crescimento: Estratégias para a Retomada do Crescimento Economico | organized by AS/COA Americas Society/ Council fo the Americas | Represented by Otaviano Canuto, Senior Fellow, Policy Center [USA](#)

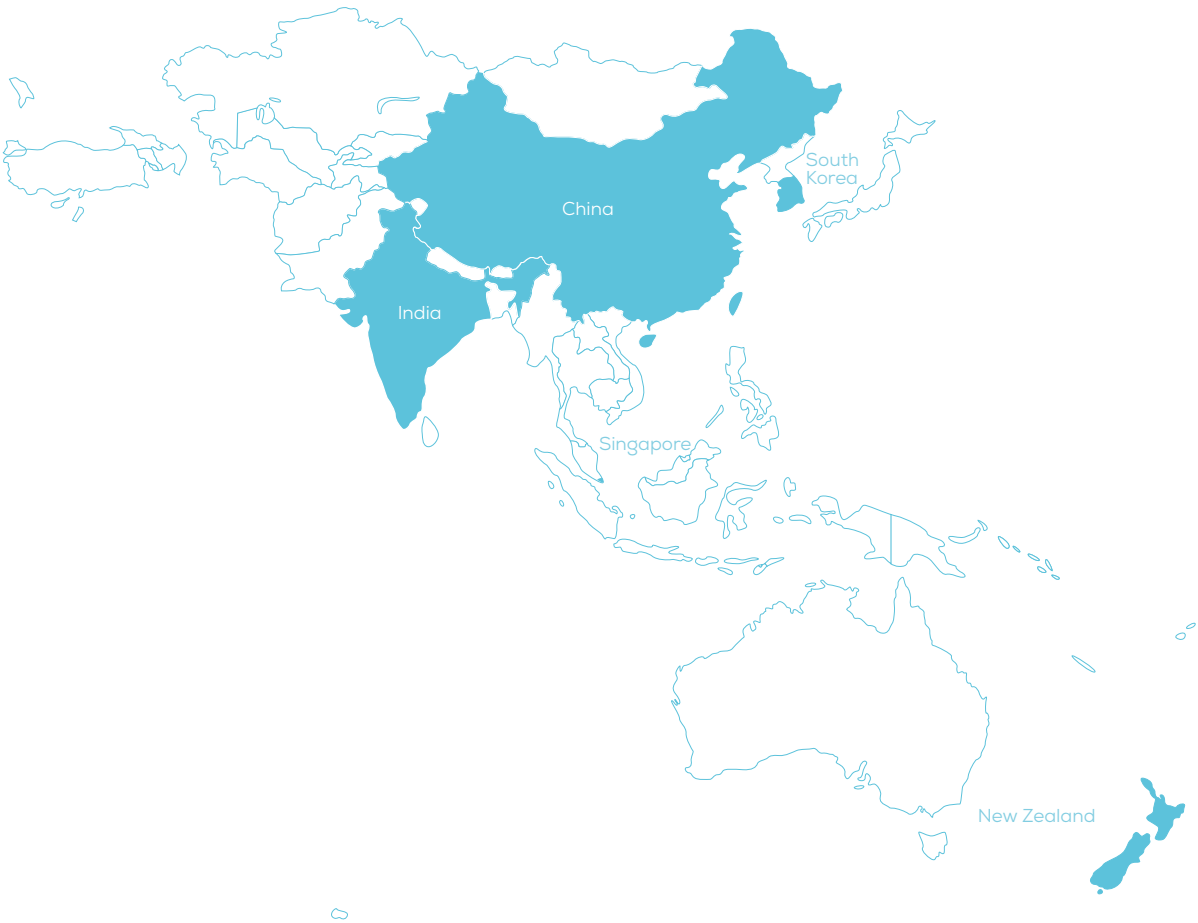


- CARI Think Tanks Conversation Series | organized by CARI | Represented by Karim El Aynaoui, Executive President, Policy Center [Argentina](#)
- The next international order post-COVID-19 | organized by CARI | Represented by Karim El Aynaoui, Executive President, Policy Center [Argentina](#)
- Monetary Policy in Times of QE and Coronavirus : a Discussion with Yanis Varoufakis |organized by Centro Brasileiro de Relações Internacionais | Represented by Oumayma Bourhriba, Research Assistant in Economics, Policy Center, [Brazil](#)
- Sovereign debt and sustainability | organized by Revista dos Estudantes de Direito da UnB| Represented by Otaviano Canuto, Senior Fellow, Policy Center [Brazil](#)
- Global economic prospects and the coronavirus crisis | organized by INSPER | Represented by Otaviano Canuto, Senior Fellow, Policy Center [Brazil](#)
- A crise global do coronavirus | organized by ABEEOLICA | Represented by Otaviano Canuto, Senior Fellow, Policy Center [Brazil](#)
- ASG questions and COVID-19 | organized by Brazilian Association os Development Banks (ABDE), Inter-American Development Bank (IDB), Comissão de Valores Mobiliários (CVM) e Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)| Represented by Otaviano Canuto, Senior Fellow, Policy Center [Brazil](#)
- RSU Training | organized by International Policy Center for Inclusive Growth . Burundi Conférence sur Etude de cas du Maroc. | represented by Larabi Jaidi, Senior Fellow, Policy Center [Brazil](#)
- O futuro pós-pandemia | organized by revista Rumos | Represented by Otaviano Canuto, Senior Fellow, Policy Center [Brazil](#)
- Brazilian Economic and Political Outlook 2020/2021 | organized by Brazil-Canada Chamber of Commerce | Represented by Otaviano Canuto, Senior Fellow, Policy Center [Brazil](#)
- Economic and Political Impacts of COVID-19 on BRICS Countries | organized by GEBRICS/USP and the Department of International and Comparative Law (DIN) of the Faculty of Law, University of São Paulo | Represented by Otaviano Canuto, Senior Fellow, Policy Center [Brazil](#)
- Three decisive events: the pandemic, the economic crisis, and the elections in the US | organized by CEBRI | Represented by Otaviano Canuto, Senior Fellow, Policy Center [Brazil](#)



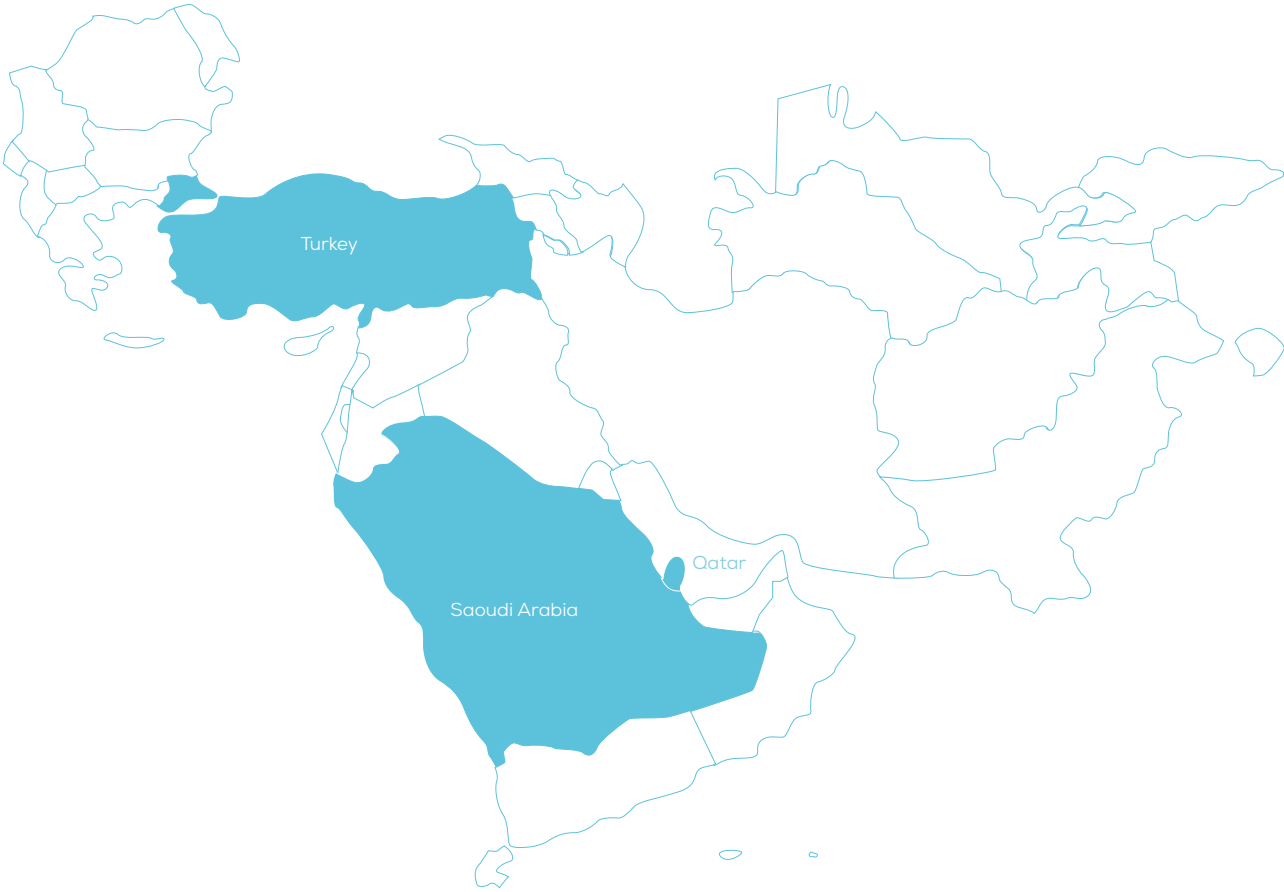
# ASIA & OCEANIA

- Third Conference on Africa Development and Asian-African Cooperation | organized by the Institute of African Studies of Nanjing University Chine and IEAS of Hanyang University, [South Korea](#) in partnership with Peking University, [China](#) and African Center for Asian Studies | Represented by El Mostafa Rezrazi, Senior Fellow, Policy Center, et Ihssane Guennoun, International Relations Specialist, Policy Center
- Does Latin America gain or lose from China-U.S. trade war? | organized by CGTN – China global Television Network | represented by Otaviano Canuto, Senior Fellow, Policy Center [China](#)
- Economic Development and Global Value Chains Insertion: a view from Brazil and South Korea | organized by Getulio Vargas foundation and Korea Development Institute | Represented by Otaviano Canuto, Senior Fellow, Policy Center [South Korea](#)
- Good Governance Practices in a Pandemic | organized by Indian Technical and Economic Cooperation (ITEC) | Represented by Abdessalam Saad JALDI, International Relations Specialist, Policy Center [India](#)
- Arab Public Opinion – Ignore it at your peril | organized by The Middle East Institute of the National University of Singapore | Represented by Abdessalam Saad JALDI, International Relations Specialist, Policy Center [Singapore](#)
- Science Advice & COVID-19: What are we learning? | organized by International Network for Government Science Advice (INGSA) | Represented by Karim El Aynaoui, Executive President, Policy Center [New Zealand](#)



# MIDDLE EAST

- Sustainable Resources: Energy Focus – Security, Market Stability and Managing Environmental Vulnerabilities, T20 Summit | organized by T20 [Saudi Arabia](#)
- Coronavirus: Denying a Crisis | organized by TRT-World | represented by Otaviano Canuto, Senior Fellow, Policy Center [Turkey](#)
- Is Brazil's Bolsonaro the 'Trump of the Tropics?' | organized by The Newsmakers TRT World | represented by Otaviano Canuto, Senior Fellow, Policy Center [Turkey](#)
- Why is President Bolsonaro's popularity on the rise in Brazil? | organized by Aljazeera | represented by Otaviano Canuto, Senior Fellow, Policy Center [Qatar](#)



# OUR EXPERTS

Fellows joined

## INTERNATIONAL RELATIONS

- 1. **Nezha Alaoui M'hammdi**, Ambassador of His Majesty the King of Morocco to Ethiopia and Djibouti - Ethiopia
- 2. **Abdelhak Bassou**, Former Director of the Moroccan Royal Police Institute - Morocco
- 3. **Khalid Chegraoui**, Vice dean of political sciences and international relations at the Faculty of economic and social sciences of the University Mohammed VI Polytechnic - Morocco
- 4. **Nouzha Chekrouni**, Former Minister for the Moroccan Community Living Abroad - Morocco
- 5. **Alfredo Da Gama e Abreu Valladão**, Professor at Sciences Po Paris - France
- 6. **M'hammed Dryef**, Former Wali of Casablanca, Fez and Laayoune - Morocco
- 7. **Rachid El Houdaigui**, Professor of International Relations at Abdelmalek Essaadi University - Morocco
- 8. **Helmut Sorge**, Columnist - Germany
- 9. **Len Ishmael**, former Ambassador of the Eastern Caribbean States to the Kingdom of Belgium and European Union - Belgium
- 10. **Kidane Kiros**, Former Director of the Institute for Peace and Security Studies (IPSS) - Ethiopia
- 11. **Rida Lyammouri**, International Consultant Expert on the Sahel region - USA
- 12. **Mohammed Loulichki**, Former Ambassador and Former Permanent Representative of Morocco to the UN - Morocco
- 13. **Aziz Mekouar**, Ambassador of Morocco in China - Morocco
- 14. **Jamal Machrouh**, Professor of International Relations at the National School of Business and Management, Ibn Tofail University, Kenitra - Morocco
- 15. **Iván Martín**, Associate Researcher at the Interdisciplinary Research Group on Immigration (GRITIM) at the Universitat Pompeu Fabra in Barcelona - Spain
- 16. **Bouchra Rahmouni**, Director of Research, Partnerships & Events, Policy Center for the New South - Morocco
- 17. **El Mostafa Rezzazi**, Professor at Mohammed V University - Morocco
- 18. **Abdallah Saaf**, Former Minister of Education and Professor at Mohamed V University - Morocco
- 19. **Matsumoto Shoji**, President of Sapporo Institute for International Solidarity - Japan
- 20. **Marcus Vinicius de Freitas**, Professor of International Law and International Relations at China Foreign Affairs University - China



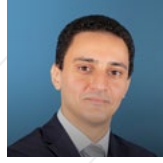
## ECONOMY

- 21. **Jalal Abdel-Latif**, Governance and Human Security cluster head at the Capacity Development Division at the UNECA - Ethiopia
- 22. **Hisham Aidi**, Professor at Columbia University's School of International and Public Affairs (SIPA) - USA
- 23. **Eduardo Amaral Haddad**, Professor at the University of São Paulo - Brazil
- 24. **Tayeb Amegroud**, Founder of GPower Consultants - Morocco
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- 26. **Mina Balamoune**, Professor at the University of North Florida - USA
- 27. **Dominique Bocquet**, Lecturer, Sciences Po - France
- 28. **Otaviano Canuto**, Former Executive Director at the IMF - Brazil
- 29. **Uri Dadush**, Former Director at the World Bank and research associate at Bruegel - USA
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- 32. **Karim El Aynaoui**, Executive President, Policy Center for the New South - Morocco
- 33. **Laura El-Katiri**, International Energy Consultant- UAE
- 34. **Helyette Geman**, Professor at John Hopkins University - UK
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- 37. **Larabi Jaïdi**, Former Professor at the Mohammed V University in Rabat-Agdal - Morocco
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- 41. **Fathallah Oualalou**, Former Minister of Economy and Finance and Former Professor at the Mohammed V University - Morocco
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- 43. **Emmanuel Pinto Moreira**, Director of the Economic Department of the African Development Bank, Côte d'Ivoire
- 44. **Landry Signé**, Consultant at the Center for African Studies at Stanford University - USA
- 45. **Isabelle Tsakok**, Professor at Columbia, School of International and Public Affairs (SIPA) -USA
- 46. **Henri-Louis Vedie**, Professeur Emeritus at HEC Paris - France





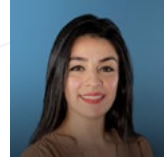
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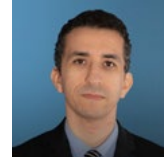
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President



**Mohamed Abrouq**  
Junior Program Officer



**Sofia Achetouane**  
Program Officer  
Gestionnaire Bâtiment



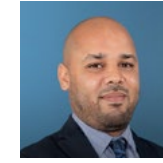
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Senior Economist



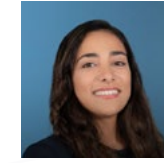
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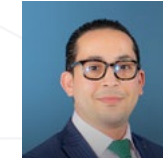
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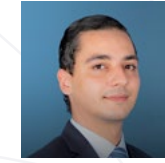
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**Ihssane Guennoun**  
International Relations  
Specialist



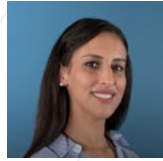
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Program Assistant  
Events



**Nassim Hajouji**  
Chargé de mission  
to the Executive  
President



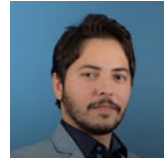
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Specialist



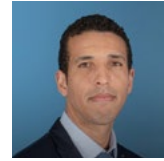
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**Mahmoud Arbouch**  
Research Assistant  
Economics



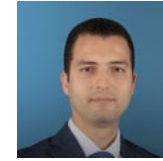
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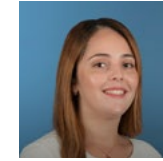
**Saad Badaoui**  
Senior Data Scientist



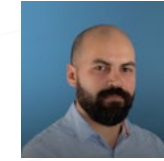
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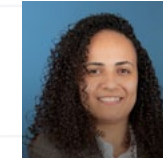
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Program Officer



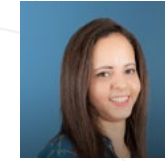
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Program Officer  
Procurement



**Amine Laassibi**  
Responsible production



**Imane Lahrich**  
Junior Program Officer



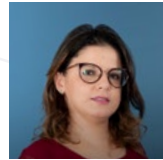
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Financial controller



**Mouhamadou Ly**  
Senior Economist



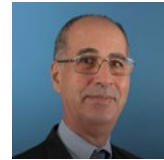
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Assistant to the  
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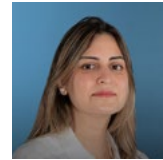
**Meryem Bennis**  
Operations Officer  
Accountant



**Mehdi Benomar**  
Lead International  
Relations Specialist



**Mohiedine Bentahar**  
Director - Administration  
and Finance



**Lilia Benwahoud**  
Human Resources  
Manager



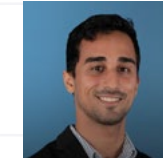
**Souha Majidi**  
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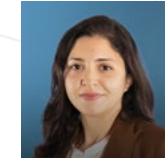
**Badr Mandri**  
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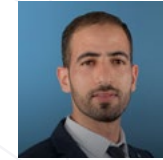
**Fatima Ezzahra Mengoub**  
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**Hamza Mjahed**  
Research Assistant  
International Relations



**Sara Hasnaa Mokaddem**  
International Relations  
Specialist



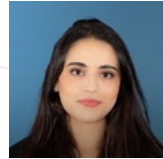
**Redouan Najah**  
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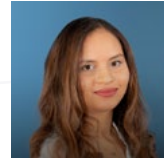
**Rim Berahab**  
Economist



**Oumayma Bourhriba**  
Research Assistant  
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**Oumnia Boutaleb**  
Research Assistant  
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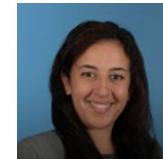
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**Nada Draï**  
Community manager



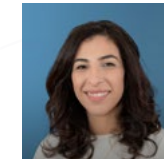
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**Nisrine Ouazzani**  
Research Valorization  
Manager



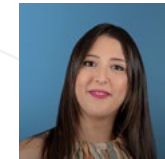
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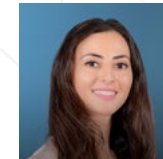
**Sanaa Rahbi**  
IT Manager



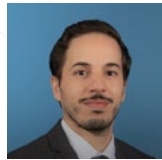
**Bouchra Rahmouni**  
Director - Research,  
Partnerships & Events



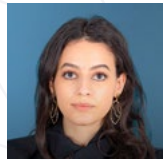
**Rim Riouch**  
Junior Program Officer  
Events



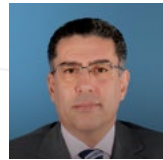
**Lilia Rizk**  
Program Officer  
Emerging Leaders



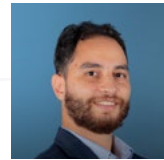
**Hicham Ech-Chafadi**  
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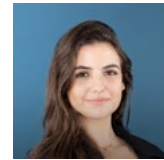
**Hajar EL Alaoui**  
Research Assistant  
International Relations



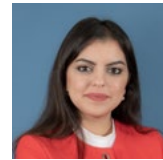
**Karim El Aynaoui**  
Executive President



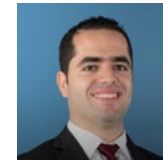
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Economics



**Zineb El Korchi**  
Event Manager



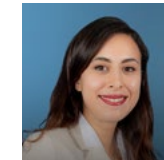
**Soukaina El Majidi**  
Program Officer  
to the Director



**Hamza Saoudi**  
Economist



**Ismail Sbihi**  
Digital Manager



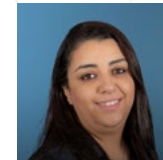
**Maha Skah**  
International Relations  
Specialist



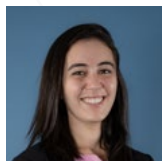
**Mohamed Souissi**  
IT Officer



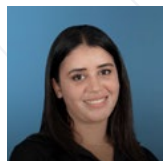
**Hasnaa Tadili**  
Communications & PR  
manager



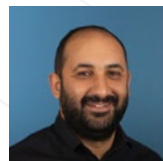
**Asmaa Tahraoui**  
Database Manager



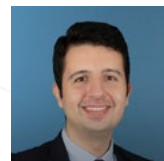
**Nihal EL Mquirmi**  
Research Assistant  
International Relations



**Amal El Ouassif**  
Research Assistant  
International Relations



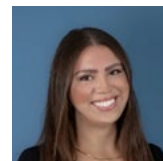
**Amine Elgali**  
Web Development  
Manager



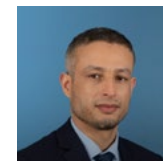
**Yassir Essyagi**  
Partnerships Manager



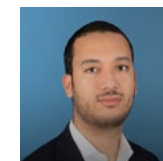
**Zineb Fathi**  
Junior Program Officer



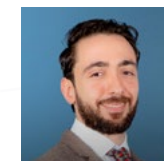
**Khadija Garouaji**  
Program Assistant  
Events



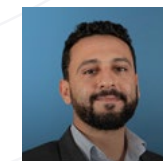
**Monsef Taiba**  
Responsible Technique



**Oussama Tayebi**  
Research Assistant  
International Relations



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International Relations  
Specialist



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Selective review of food security policy worldwide: what can be learned from international experiences in order to shape food security policy in africa? - Part II	Agriculture, Economy
Selective Review of Food Security Policy Worldwide: What can be learned from international experiences in order to shape food security policy in Africa?	Agriculture, Society
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